



1H 2026 Results

ROME, 23 JULY 2026



People for
sustainable
infrastructure

Agenda



Market Environment and 1H2026 delivery



1H 2026 Results



Appendix

REGULATORY AND MARKET ENVIRONMENT

WACC FOR REGULATED BUSINESSES SUBSTANTIALLY IN LINE WITH 2025

Regulation



WATER

Water WACC 2026

6.06% ▼ vs 6.13% in 2025

Tariff approvals under MTI-4 have been completed by local authorities, and ARERA has almost finalized the approval process for all Group operations. 2026–2029 tariff updates in progress.

GRIDS

Electric WACC 2026

5.6% — flattish vs 2025

Provisional reference tariff for 2026 published under Resolution 224/2026/R/eel on 26 June 2026.

Final 2024 reference tariff was published under Resolution 106/2026/R/eel on 2 April 2026.

ENVIRONMENT

Environment WACC 2026

6.1% ▼ vs 6.6% in 2025

2026–2029 tariff updates in progress.

Commodity prices and Inflation



Electricity Price (SNP) — 1H 2026

127€/MWh ▲ +7€ vs 1H 2025

Gas Price (PSV) — 1H 2026

44€/MWh ▲ +1€ vs 1H 2025

Consumer prices (NIC) — 1H 2026

+2.2% ▲ vs 1H 2025

Interest rates



Euribor 6M

2.4% ▲ vs 2.3% in 1H 2025

MidSwap 8Y

2.9% ▲ vs 2.4% in 1H 2025

On 11 June 2026, the **ECB raised the deposit facility rate to 2.25%**, reflecting a rebound in inflation driven by recent geopolitical developments. Consequently, interest rates are on an upward trend.

IMPROVING BUSINESS PERFORMANCE DRIVEN BY STRATEGIC INVESTMENTS AND OPERATIONAL EXCELLENCE

1H 2026 DELIVERY



Water

Award of the **tender** for the management of the **Integrated Water Service (IWS) in the Sannio area**.

Award of the **tender for the SAEP Djoué project** aimed at strengthening Brazzaville's water infrastructure.

Launch by **Aretusacque** of the Integrated Water Service (IWS) **management** in the Municipality of **Siracusa**



Electricity

Closing of the disposal to Eni Plenitude of 100% of the share capital of **ACEA Energia** and 50% of the share capital of Umbria Energy.



Other Business

Closing of the Aquanexa Group acquisition from Algebris Investments through a.Quantum.

Entrance into operation of a new 7 MW solar plant in the Province of Rome



People

Inclusion in the Top 20 of the **Top Employers Italy 2026** ranking, placing 18th.



Financial Strength

Placement of the first Italian public Blue Bond issuance, totaling €500m, with a 3.375% coupon and a 6-year maturity

Confirmation by Fitch of ACEA's 'BBB+' **rating** and Stable Outlook, with the **FFO/Net Debt threshold raised from 5.2x to 5.5x**.



ACEA Group

Establishment of the **ACEA Foundation**, with the primary mission of preserving and promoting the Company's historical, industrial and cultural heritage

Inclusion in the **Special Register of Historic Trademarks of National Interest**

Agenda



Market Environment and 1H2026 delivery



1H 2026 Results



Appendix

Highlights 1H 2026¹

Revenues

+4% ▲

vs 1H 2025 pro-forma

EBITDA

+4% ▲

vs organic 1H 2025

95% regulated²

-2% ▼ (Δ perimeter M&A)

vs 1H 2025 pro-forma

Net profit

+16% ▲

vs organic 1H 2025

+101% ▲ (capital gain)

vs 1H 2025 reported

CAPEX in line

vs 1H 2025

91% regulated²

PFN/EBITDA LTM

3.64x

pro-forma⁴

EBITDA +4% IN LINE WITH FY GUIDANCE SIZEABLE NET PROFIT INCREASE

Pro-forma revenues were 1.6€bn of which approximately 1.2€bn related to regulated businesses, in line with the 1H 2025 pro-forma.

Organic pro-forma EBITDA³ at 719€m, +30€m (+4%) vs 1H 2025 driven by the growth in regulated activities.

Pro-forma EBITDA at 721€m down vs 1H 2025 (-14€m) mainly due to the change in the perimeter related to the 2025 asset rotation.

Organic Net income³ at 176€m, +24€m (+16%) vs 1H 2025 also thanks to the growth in operating results of the regulated businesses.

Net income at 454€m, +228€m (+101%) vs 1H 2025. The result benefited from the capital gain related to the disposal of ACEA Energia.

Capex net of public contributions to 570€m (in line vs 1H 2025). Including investments made with the support of **public grants, total capex** reached **663€m** (in line vs 1H 2025).

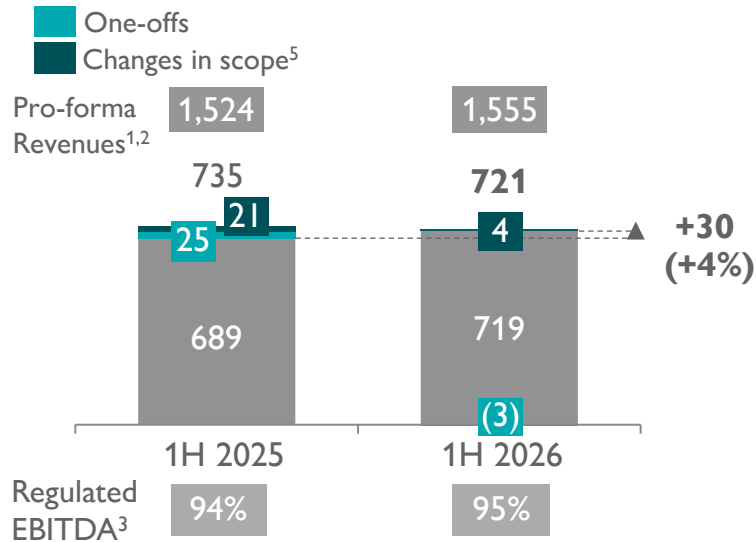
Operating free cashflow at -58€m. The achieved results confirm a solid financial structure with pro-forma Net Debt/EBITDA LTM to 3.64x.

1. In accordance with IFRS 5, Acea Energia is classified as a "discontinued operation" in 1H26 results as the divestment was completed on April 10, 2026. This classification entails, among the others, the synthetic consolidation of Acea Energia's income statement represented in a single separate item in Acea's consolidated income statement, "Profit/(loss) from discontinued operating activities". To provide a more meaningful analysis of the Acea Group's financial performance, Acea's pro forma consolidated income statements for the periods ended June 30 2026 and 2025 (the "Pro Forma Consolidated Statements") have been prepared. These statements simulate, using valuation criteria consistent with those adopted by the Company, the main economic effects of the Sale, restoring intercompany transactions with discontinued operations in order to obtain a representation of the results of continuing operations as if the discontinued operations had been deconsolidated. In particular, regarding the elimination of intercompany balances between continuing operations and discontinued operations, the following pro forma adjustments have been made: i) the income statement balances for the periods in question relating to transactions between Acea group companies and Acea Energia have been reinstated, as it is believed that these operations will continue even after the disposal (such balances, where applicable, have in fact been eliminated in the consolidation process). For 1H26, reported revenues and EBITDA reached 1.537 €m and 708 €m, respectively. Please note that, compared with June 2025, the disposal perimeter of ACEA Energia has been redefined (e.g., the regulated market has been excluded). As a result, the pro forma results for discontinued operations and, consequently, those for continuing operations differ from the figures published in the 1H25 Financial Report. | 2. Regulated businesses include, in addition to the regulated Water Italy and Networks businesses, Public Lighting and Environment. | 3. Excluding one-off items and perimeter changes. | 4. The LTM EBITDA pro-forma does not include the divested activities and is adjusted for Aquanexa acquisition on a 12-month basis. Further details are available in the following slide.

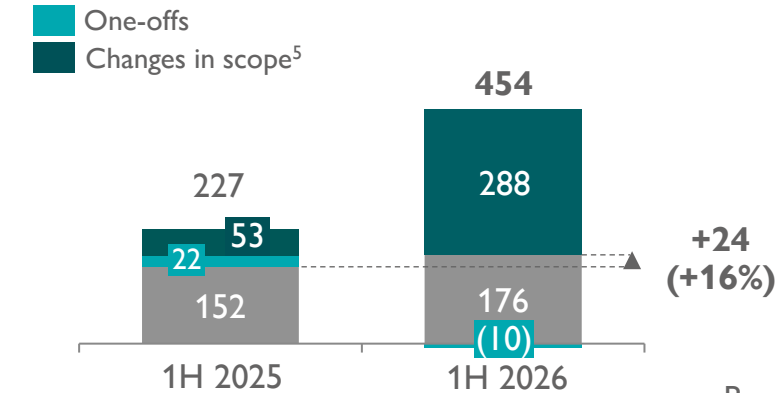
OVERVIEW OF 1H 2026 RESULTS

SOLID PERFORMANCE IN LINE WITH FY GUIDANCE, SIZEABLE NET PROFIT INCREASE

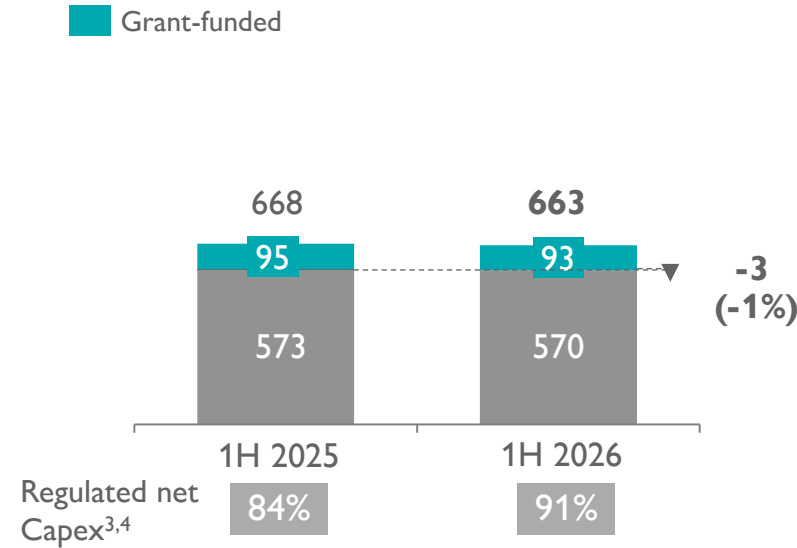
PRO-FORMA EBITDA¹, €m



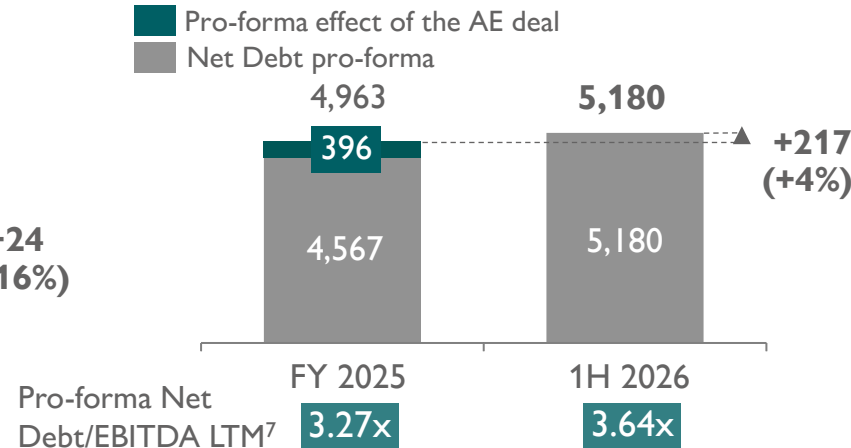
Net income, €m



CAPEX, €m



NET DEBT⁶, €m



REGULATED ACTIVITIES

REPRESENT approx. **95%** of consolidated EBITDA.

ORGANIC EBITDA INCREASED BY 4%, in line with FY guidance.

Pro-forma NET DEBT/EBITDA LTM to 3.64x, in line with FY guidance.

2026 Guidance⁸ confirmed:

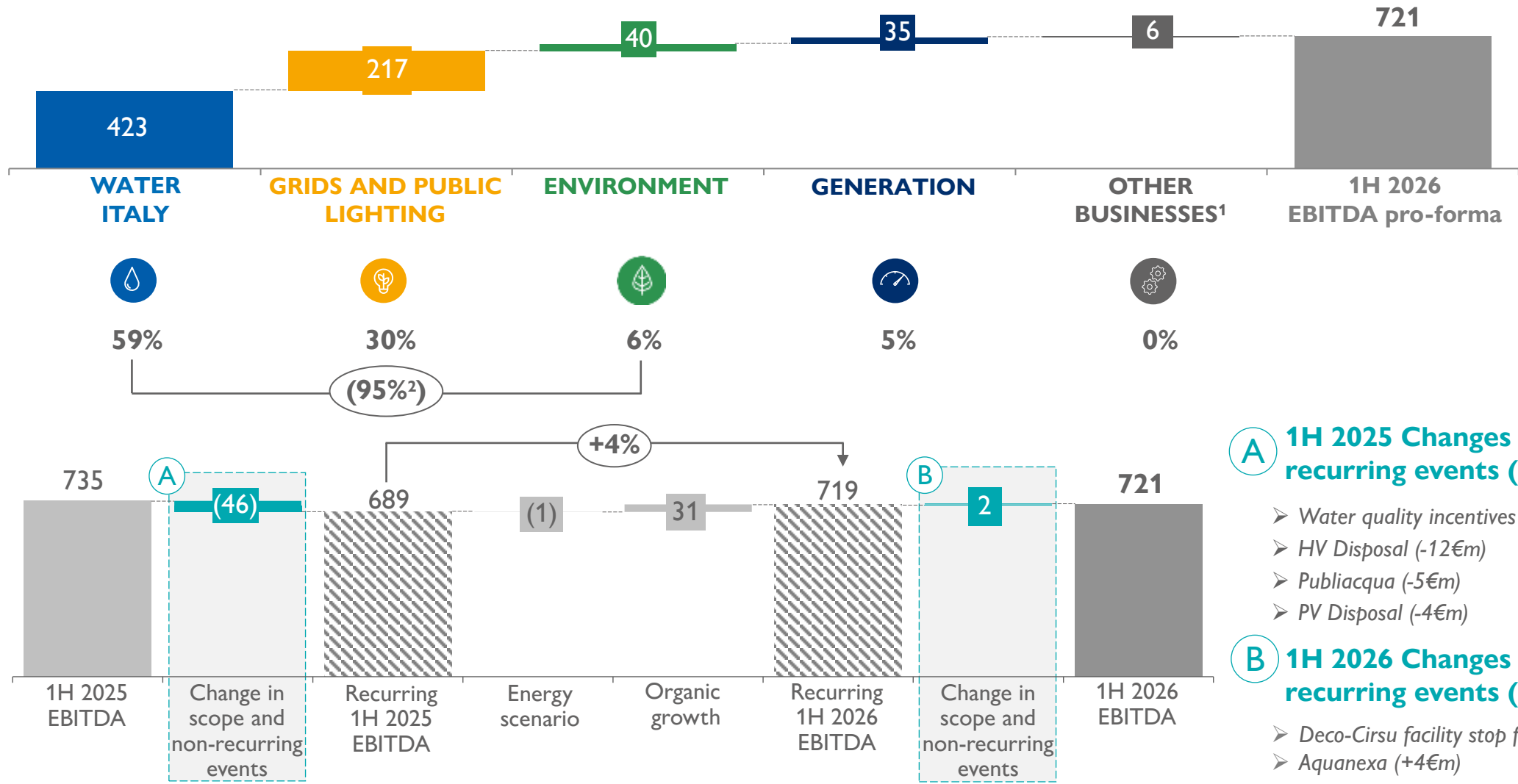
- ✓ **EBITDA** +3%/+5% vs 2025 restated⁹
- ✓ **Capex** ~1.5€bn (1.2€bn net of grants)
- ✓ **Net Debt/EBITDA: 3.5/3.6x**

1. Revenues and EBITDA do not include the results of ACEA Energia's scope subject to disposal (reclassified under Discontinued Operations). | 2. Revenues net of results of companies accounted at equity. For pro-forma results, see note in pag. 5. | 3. Includes, in addition to the Water Italy and Grids regulated businesses, the Public Lighting and Environment businesses. | 4. Percentage net of investments of the ACEA Energia perimeter subject to sale. | 5. EBITDA includes: (i) 1H2025 results of asset divested during 2025 (HV and PV) and Publicacqua; (ii) Aquanexa in 1H26. Net income includes: (i) 1H2025 results of asset divested during 2025 (HV and PV), Publicacqua and the result from discontinued operations related to the divested ACEA Energia business; (ii) 1H2026 includes the capital gain from the disposal of ACEA Energia, ACEA Energia's 1Q 2026 results (including discontinued operations income and the suspension of D&A), and Aquanexa's result. | 6. The AE perimeter subject to disposal is classified as discontinued operations in 2025. | 7. Pro-forma Net Debt considers in 2025 the effect of the collection of the proceeds for the disposal of ACEA Energia; LTM EBITDA includes the pro-forma figure excluding HV and the PV perimeter subject to disposal and is adjusted for Aquanexa acquisition effects on a 12 months basis. The reported Net Debt/EBITDA ratio is 3.49x for Dec. 2025 and 3.68x for June '26. | 8. 2026 guidance: it does not include, at the EBITDA and Capex level, the results of Acea Energia subject to disposal (closing in April 2026); it includes the contribution of Aquanexa (closing in April 2026). | 9. EBITDA 2025 restated 1,365€m.

1H 2026 EBITDA

EBITDA INCREASE DRIVEN BY ORGANIC GROWTH IN REGULATED ACTIVITIES

Pro-forma EBITDA, €m



A 1H 2025 Changes in scope and non-recurring events (-46€m), of which:

- Water quality incentives (+25€m)
- HV Disposal (-12€m)
- Publiacqua (-5€m)
- PV Disposal (-4€m)

B 1H 2026 Changes in scope and non-recurring events (+2€m), of which:

- Deco-Cirsu facility stop for revamping (-2€m)
- Aquanexa (+4€m)

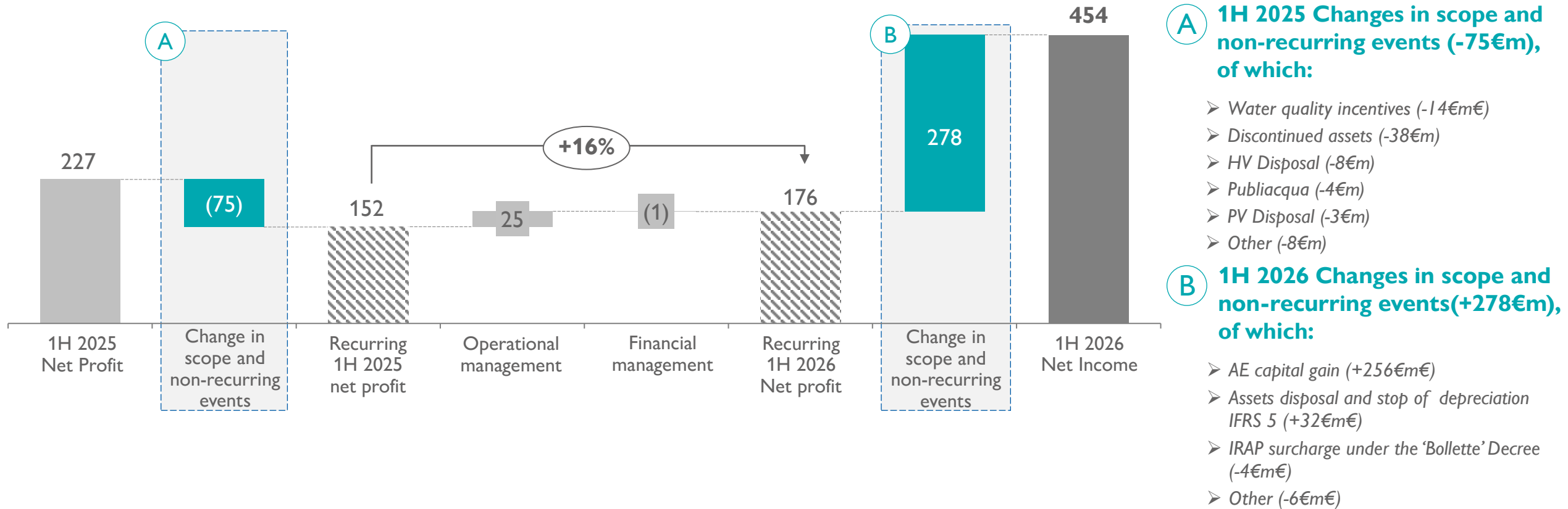


1. Overseas Water, Engineering & Infrastructure Projects, Corporate and Energy Management (includes ACEA Energia business lines not included in the scope of the sale). | 2. Includes, in addition to the regulated Water Italy and Networks businesses, Public Lighting and Environment.

1H 2026 NET INCOME

16% ORGANIC NET PROFIT GROWTH VS 1H 2025, OUTPACING EBITDA INCREASE

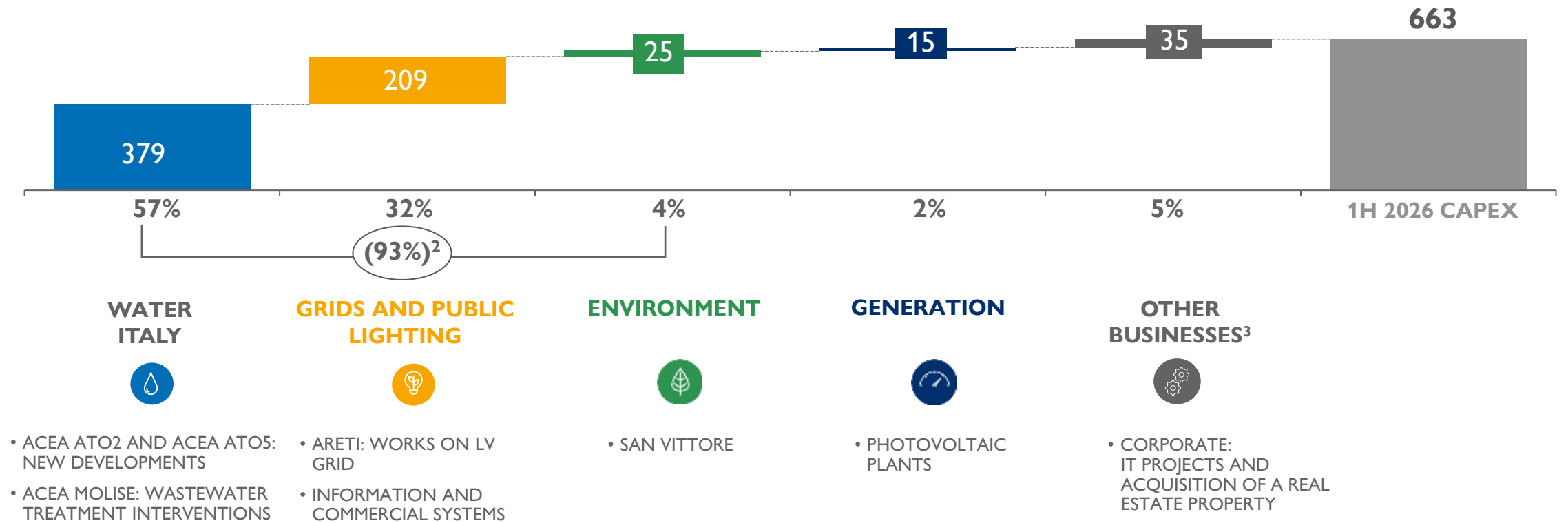
NET PROFIT, €m



1H 2026 CAPEX

NET CAPEX IN LINE WITH 2025, FOCUS ON REGULATED BUSINESSES

CAPEX¹, €m



1. Gross of grant-funded capex equal to 93€m | 2. Includes, in addition to the regulated Water Italy and Networks businesses, Public Lighting and Environment | 3. Overseas Water, Engineering & Infrastructure Projects, Corporate

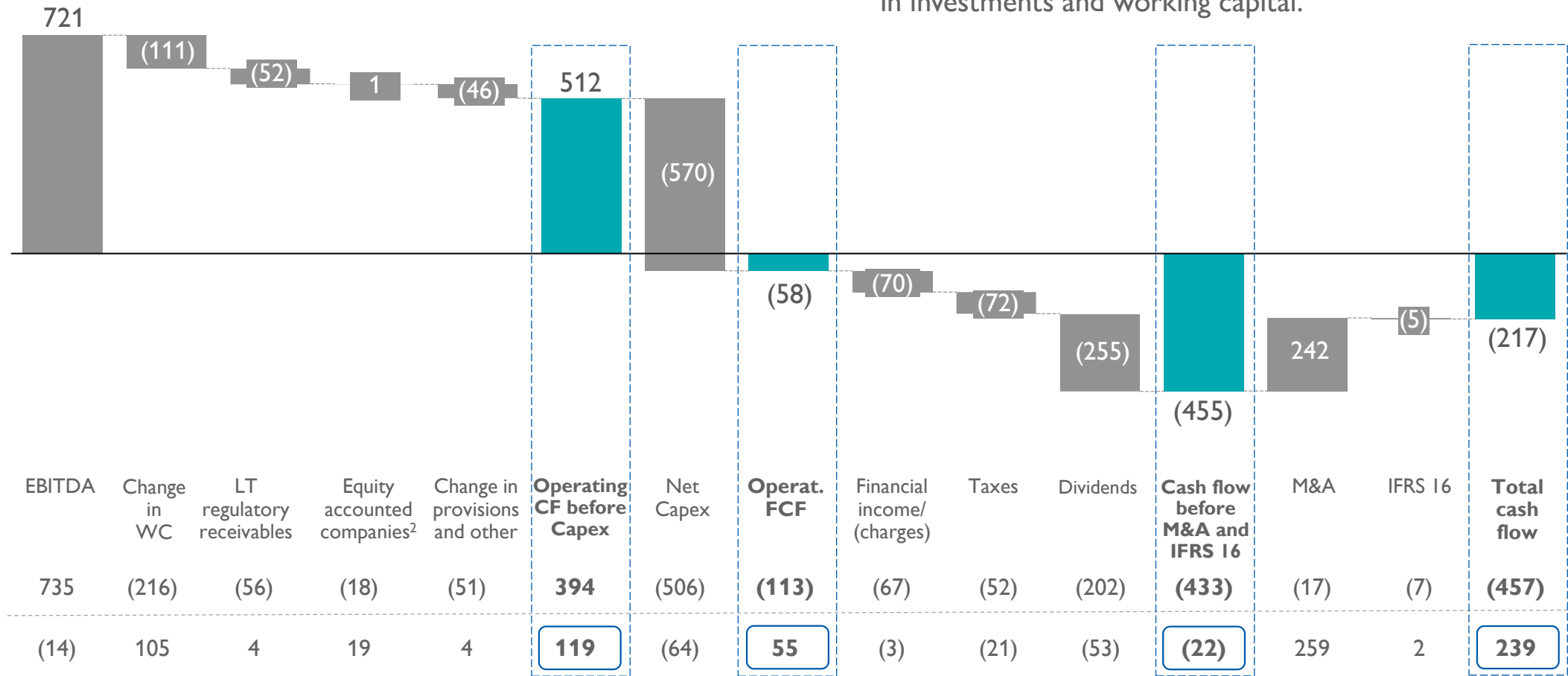
1H 2026 CASH FLOW

THE RESULTS CONFIRM A SOLID FINANCIAL STRUCTURE

CASH FLOW¹, €m

1H 2026

Operating FCF (-58€m) improving vs. both 1Q2026 and 1H2025, influenced, among other factors, by the trend in investments and working capital.



1H 2026 FINANCIAL STRUCTURE

PRO-FORMA NET DEBT/EBITDA LTM CONSISTENT WITH FY GUIDANCE

NET DEBT DEC 2025-1H 2026 €m

	DEC 25	1H 26	Δ 1H 26 vs DEC 25
NET DEBT	4,963	5,180	217
Long-term debt	4,925	4,230	
Short-term debt	736	1,501	
Cash and cash equivalents	(698)	(551)	

Leverage

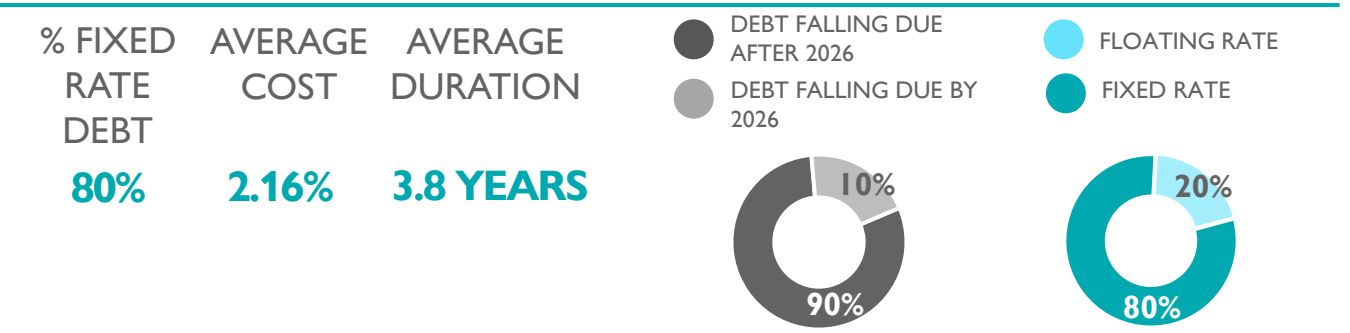
NET DEBT/EBITDA LTM PRO-FORMA ¹ 30/06/2026	NET DEBT/EBITDA PRO-FORMA ¹ 31/12/2025
3.64x (Guidance 3.5-3.6x)	3.27x

Rating

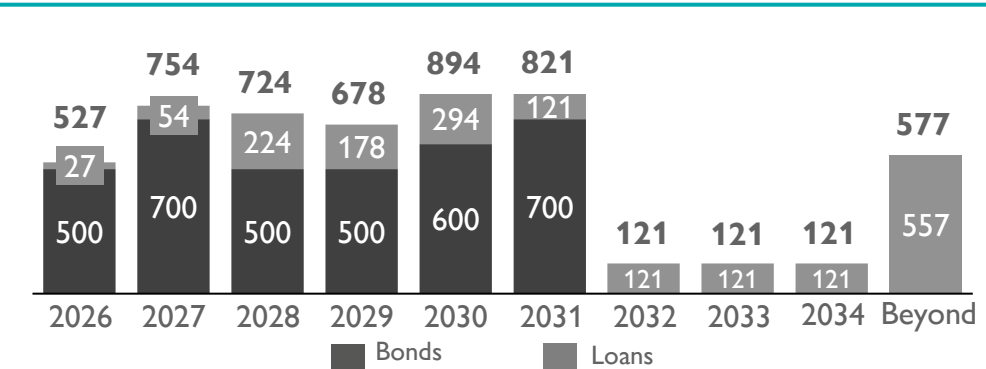
FitchRatings «BBB+»
Stable Outlook

MOODY'S «Baa1»
Stable Outlook

Debt structure (maturity and interest rates as at 30/6/2026)



Profile of main long-term maturities² €m



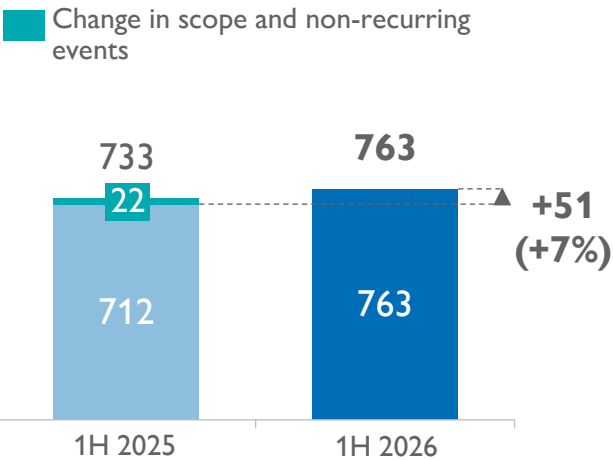
1. For the definition of pro-forma data, please refer to slide 5. | 2. Maturities refer to Acea S.p.A.

WATER ITALY¹: ORGANIC EBITDA GROWTH +8%

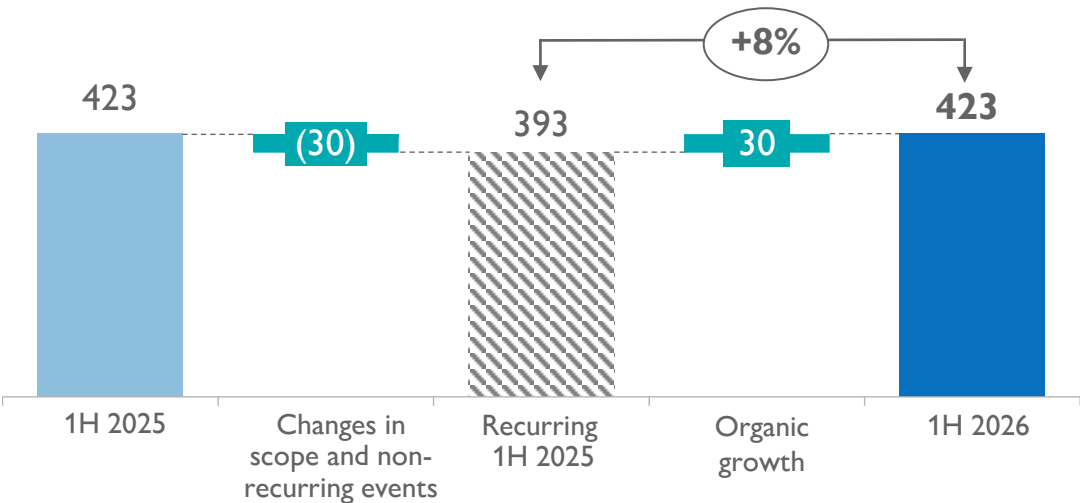


ORGANIC GROWTH DRIVEN BY TARIFF INCREASES

Pro-forma revenues, €m



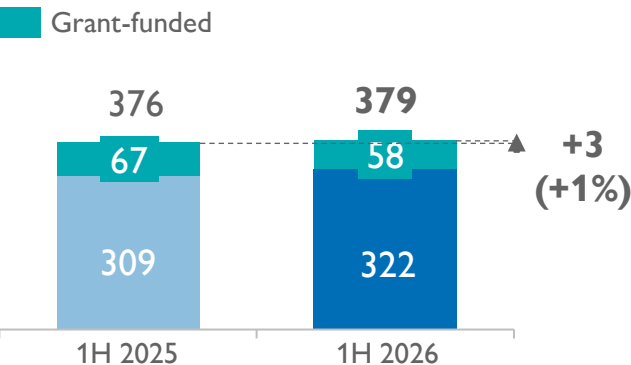
Pro-forma EBITDA, €m



Growing recurring EBITDA (+30€m):

- ▲ Tariff increases
- ▲ Growth in other revenues

Capex, €m



RAB, €bn

**RAB² 31/12/2025:
5.2€bn**



1. It includes the gas distribution business | 2. Value gross of grants and proportionate RAB for the companies consolidated at equity.

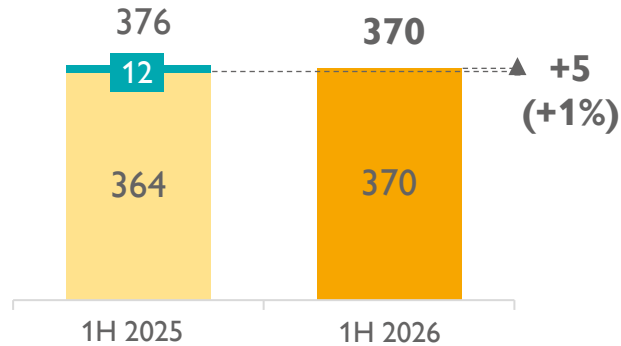
GRIDS AND PUBLIC LIGHTING: ORGANIC EBITDA GROWTH +2%

ORGANIC DEVELOPMENT SUPPORTED BY CAPEX

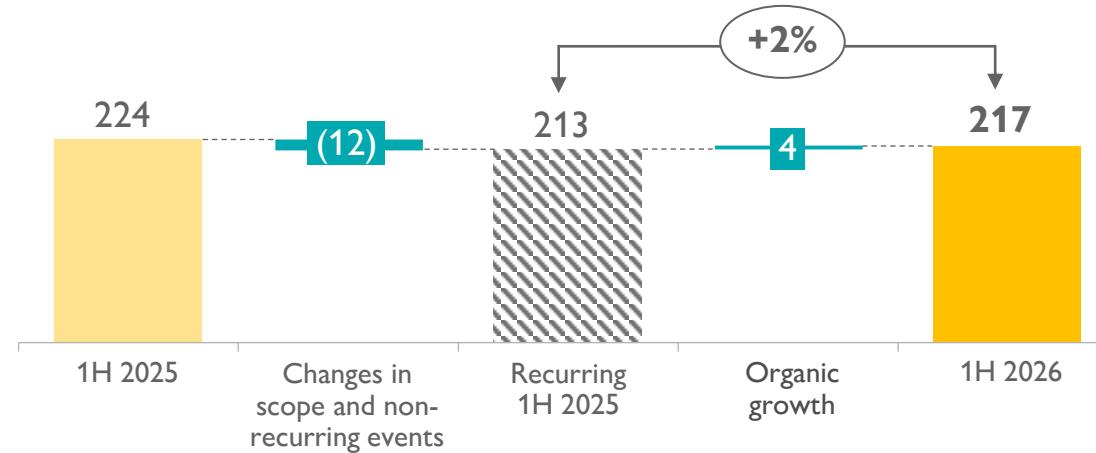


Pro-forma revenues, €m

Changes in scope and non-recurring events



EBITDA, €m

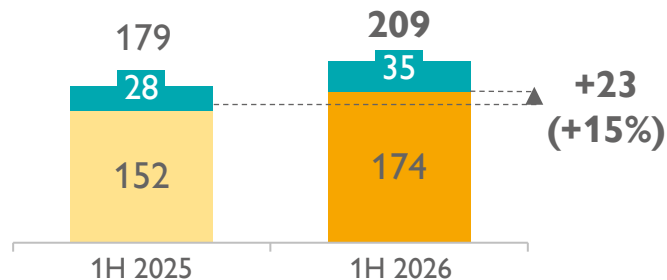


Growing EBITDA vs 1H 2025 (+4€m):

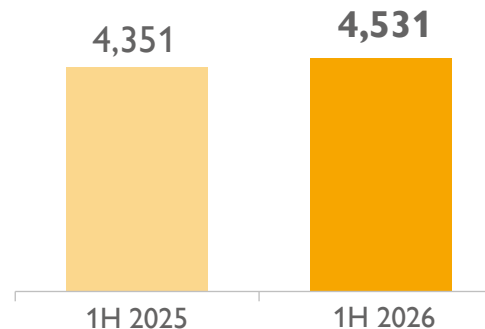
- ▲ Increasing RAB
- ▲ Operational efficiencies

Capex, €m

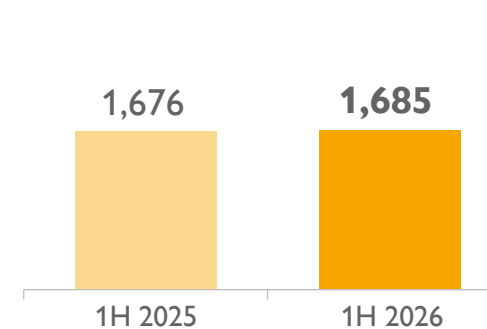
Grant-funded



Total Electricity Distributed, GWh



Number of Pod, '000



RAB, €bn

RAB¹ 31/12/2025:
3.1€bn

1. Gross of grants.

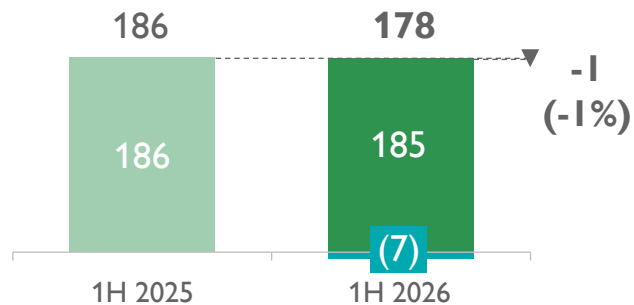
ENVIRONMENT: EBITDA SLIGHTLY DOWN



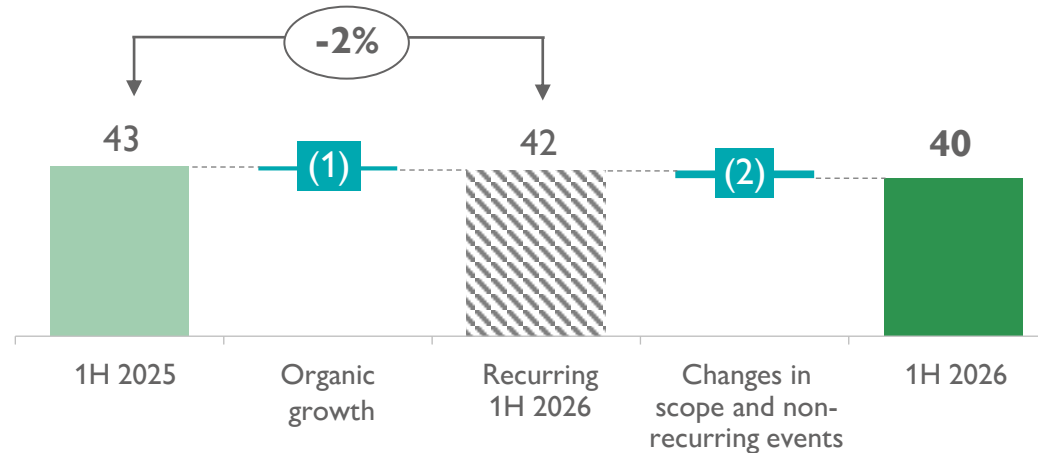
VOLUME REDUCTION DUE TO THE PLANNED SHUTDOWN OF SPECIFIC PLANTS

Pro-forma revenues, €m

Changes in scope and non-recurring events



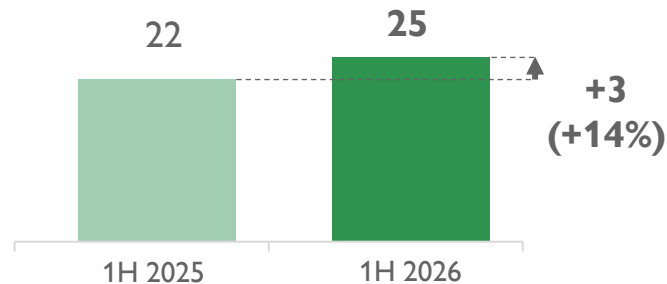
EBITDA, €m



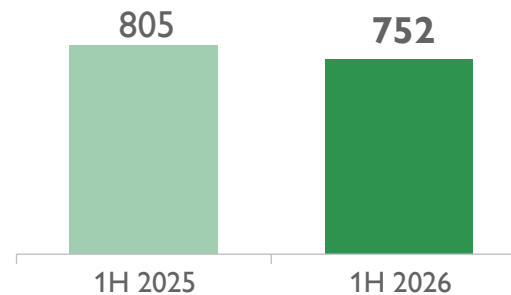
EBITDA slightly down (-1€m):

Lower volumes treated by WTE plants

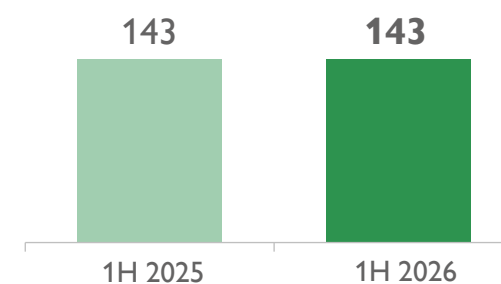
Capex, €m



Treatment and disposal, Kton



WTE electricity sold, GWh/Y

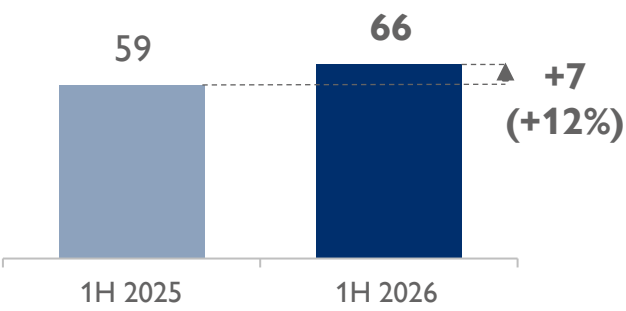


GENERATION: ORGANIC EBITDA SIZEABLE GROWTH +22%

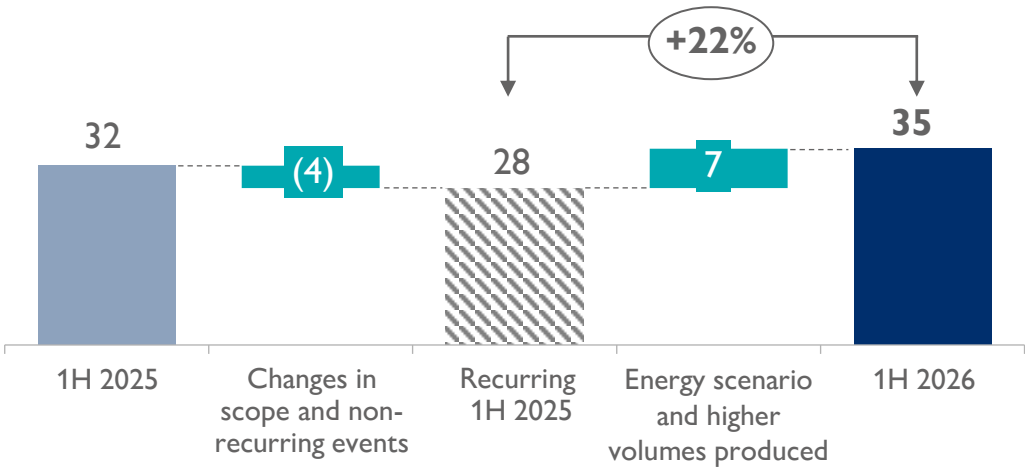


HYDROELECTRIC PRODUCTION +19% COMPARED TO 1H2025

Pro-forma revenues, €m



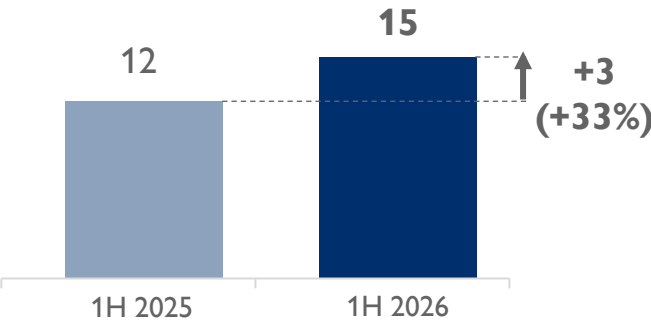
EBITDA, €m



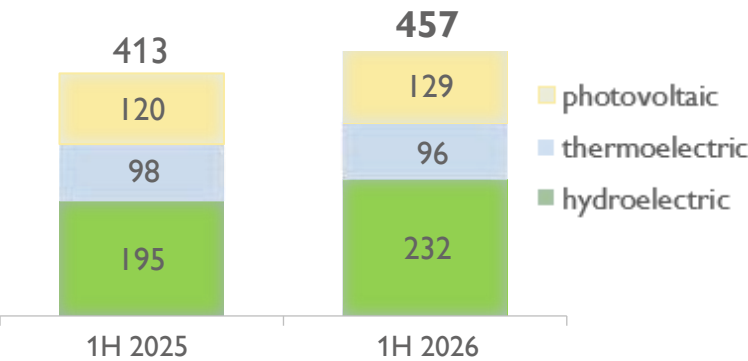
Growing EBITDA (+7€m):

- ▲ Higher hydroelectric volumes (+37GWh vs 1H2025)
- ▲ Higher PV volumes (+9GWh vs 1H2025)

Capex, €m



Total energy output, GWh



Agenda



Market Environment and 1H2026 delivery



1H 2026 Results



Appendix

SUSTAINABILITY RATING



"EE+"



"A"



21.2
(medium risk)



B -
(status PRIME)



"B"
Management



"Leader ESG
Identity"

CONSOLIDATED INCOME STATEMENT AS AT 30/06/26

Consolidated Income Statement (€/000)

	30 June 2026	Discontinued Effects	30 June 2026 Proforma	30 June 2025	Discontinued Effects	30 June 2025 Proforma
Revenues from electricity sales and services	465,175	10,980	476,155	444,961	63,028	507,989
Revenues from gas sales	12,471	0	12,471	12,753	(1,428)	11,325
Revenues from electricity incentives	6,602	0	6,602	6,495	0	6,495
Revenues from integrated water services	664,884	0	664,884	639,660	0	639,660
Revenues from overseas water management	47,660	0	47,660	47,204	0	47,204
Revenues from waste delivery and landfill management	113,240	0	113,240	119,431	0	119,431
Revenues from customer services	117,688	5,114	122,802	89,903	93	89,996
Connection fees	14,991	532	15,523	13,345	251	13,596
Revenues from sustainable development	2,040	0	2,040	1,420	0	1,420
Sales and service revenues	1,444,751	16,626	1,461,378	1,375,171	61,944	1,437,115
Other operating income	92,744	526	93,270	86,513	211	86,724
Consolidated net revenues	1,537,495	17,152	1,554,648	1,461,684	62,155	1,523,839
Staff costs	(176,807)	0	(176,807)	(160,176)	(1,176)	(161,352)
Energy, gas, fuels	(261,569)	(938)	(262,508)	(211,448)	(54,434)	(265,882)
Materials	(63,678)	0	(63,678)	(54,985)	(3)	(54,988)
Services and contracts	(245,529)	(3,475)	(249,004)	(239,392)	(2,908)	(242,300)
Concession fees	(39,809)	0	(39,809)	(33,458)	0	(33,458)
Use of third-party assets	(24,054)	0	(24,054)	(24,161)	(115)	(24,275)
Sundry operating costs	(30,183)	96	(30,087)	(29,430)	(78)	(29,508)
Cost of materials and overheads	(664,823)	(4,318)	(669,141)	(592,875)	(57,538)	(650,413)
Consolidated operating costs	(841,630)	(4,318)	(845,948)	(753,051)	(58,714)	(811,765)
Profit/(loss) on non-financial investments	12,253	0	12,253	22,726	0	22,726
Net profit/(loss) from commodity risk management	0	0	0	0	0	0
Gross Operating Profit	708,118	12,835	720,953	731,359	3,441	734,800
Amortisation and Depreciation	(343,073)	0	(343,073)	(311,653)	(1,450)	(313,102)
Provisions	(7,567)	0	(7,567)	(3,195)	0	(3,195)
Net impairment losses/(reversals of impairment losses) on trade receivables	(31,900)	0	(31,900)	(38,949)	(5,132)	(44,081)
Amortisation, Depreciation and Write-downs	(382,540)	0	(382,540)	(353,796)	(6,582)	(360,378)
Operating Profit/(Loss)	325,579	12,835	338,413	377,562	(3,141)	374,422
Finance income	10,116	348	10,464	15,600	(1,000)	14,599
Finance costs	(79,506)	(594)	(80,100)	(78,893)	(2,643)	(81,536)
Financing Activities	(69,391)	(245)	(69,636)	(63,293)	(3,643)	(66,936)
Profit/(Loss) on investments	264,603	0	264,603	261	0	261
Profit/(Loss) before tax	520,791	12,589	533,381	314,530	(6,784)	307,747
Income tax expense	(93,089)	0	(93,089)	(97,693)	1,548	(96,145)
Net Profit/(Loss) from continuing operations	427,703	12,589	440,292	216,837	(5,236)	211,602
Net Profit/(Loss) from discontinued operations	44,711	(12,589)	32,122	32,972	5,236	38,207
Net Profit/(Loss)	472,414	(0)	472,414	249,809	0	249,809
Net Profit/(Loss) attributable to non-controlling interests	17,960	0	17,960	23,192	0	23,192
Net Profit/(Loss) attributable to the Group	454,454	(0)	454,454	226,617	0	226,617

CONSOLIDATED BALANCE SHEET AS AT 30/06/26

Consolidated Statement of Financial Position (€/000)

	30 June 2026	31 December 2025	Increase/(Decrease)
Property, plant and equipment	3,800,422	3,649,143	151,278
Investment property	10,202	9,833	370
Goodwill	367,123	191,232	175,891
Concessions and infrastructure rights	4,637,552	4,474,776	162,776
Intangible assets	295,630	300,798	(5,168)
Right-of-use assets	78,294	81,363	(3,069)
Investments in unconsolidated subsidiaries and associates	407,992	386,741	21,251
Other investments	2,673	2,469	204
Deferred tax assets	199,755	187,967	11,788
Financial assets	33,039	28,276	4,763
Other non-current assets	724,003	722,533	1,471
Non-current assets	10,556,686	10,035,132	521,554
Inventories	164,821	140,973	23,848
Trade receivables	970,141	848,524	121,618
Other current assets	317,137	352,696	(35,559)
Current tax assets	59,203	6,195	53,007
Current financial assets	81,461	71,907	9,554
Cash and cash equivalents	470,156	625,399	(155,243)
Current assets	2,062,918	2,045,694	17,224
Non-current assets held for sale	114,496	742,709	(628,212)
TOTAL ASSETS	12,734,101	12,823,535	(89,434)
	30 June 2026	31 December 2025	Increase/(Decrease)
Share capital	1,098,899	1,098,899	0
Legal reserve	190,603	178,410	12,193
Other reserves	563,336	390,011	173,326
Retained earnings/(accumulated losses)	672,650	632,958	39,693
Net profit/(loss) for the year	454,454	480,579	(26,125)
Total equity attributable to the Group	2,979,943	2,780,857	199,086
Equity attributable to non-controlling interests	400,575	392,818	7,757
Total equity	3,380,517	3,173,674	206,843
Staff termination benefits and other defined-benefit obligations	99,892	102,282	(2,390)
Provisions for liabilities and charges	298,489	197,846	100,643
Borrowings and financial liabilities	4,230,245	4,924,541	(694,296)
Other non-current liabilities	1,051,523	980,206	71,317
Non-current liabilities	5,680,149	6,204,874	(524,725)
Borrowings	1,501,402	735,653	765,749
Trade payables	1,632,858	1,626,220	6,638
Tax liabilities	21,767	31,457	(9,690)
Other current liabilities	517,407	575,091	(57,684)
Current liabilities	3,673,434	2,968,421	705,013
Liabilities related directly to assets held for sale	0	476,565	(476,565)
TOTAL EQUITY AND LIABILITIES	12,734,101	12,823,535	(89,434)

Q&A

1H 2026 Result



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DISCLAIMER

THIS PRESENTATION CONTAINS CERTAIN FORWARD-LOOKING STATEMENTS THAT REFLECT THE COMPANY'S MANAGEMENT'S CURRENT VIEWS WITH RESPECT TO FUTURE EVENTS AND FINANCIAL AND OPERATIONAL PERFORMANCE OF THE COMPANY AND ITS SUBSIDIARIES.

THESE FORWARD-LOOKING STATEMENTS ARE BASED ON ACEA S.P.A.'S CURRENT EXPECTATIONS AND PROJECTIONS ABOUT FUTURE EVENTS. BECAUSE THESE FORWARD-LOOKING STATEMENTS ARE SUBJECT TO RISKS AND UNCERTAINTIES, ACTUAL FUTURE RESULTS OR PERFORMANCE MAY MATERIALLY DIFFER FROM THOSE EXPRESSED THEREIN OR IMPLIED THEREBY DUE TO ANY NUMBER OF DIFFERENT FACTORS, MANY OF WHICH ARE BEYOND THE ABILITY OF ACEA S.P.A. TO CONTROL OR ESTIMATE PRECISELY, INCLUDING CHANGES IN THE REFERENCE REGULATORY FRAMEWORK, FUTURE MARKET DEVELOPMENTS, FLUCTUATIONS IN THE PRICE AND AVAILABILITY OF FUEL AND/OR ENERGY AND OTHER RISKS.

YOU ARE CAUTIONED NOT TO PLACE UNDUE RELIANCE ON THE FORWARD-LOOKING STATEMENTS CONTAINED HEREIN, WHICH ARE MADE ONLY AS OF THE DATE OF THIS PRESENTATION.

ACEA S.P.A. DOES NOT UNDERTAKE ANY OBLIGATION TO PUBLICLY RELEASE ANY UPDATES OR REVISIONS TO ANY FORWARD-LOOKING STATEMENTS TO REFLECT EVENTS OR CIRCUMSTANCES AFTER THE DATE OF THIS PRESENTATION.

THIS PRESENTATION DOES NOT CONSTITUTE A RECOMMENDATION REGARDING THE SECURITIES OF THE COMPANY. THIS PRESENTATION DOES NOT CONTAIN AN OFFER TO SELL OR A SOLICITATION OF ANY OFFER TO BUY ANY SECURITIES ISSUED BY ACEA S.P.A. OR ANY OF ITS SUBSIDIARIES.

PURSUANT TO ART. 154-BIS, PAR. 2, OF THE LEGISLATIVE DECREE N. 58 OF FEBRUARY 24, 1998, THE EXECUTIVE IN CHARGE OF PREPARING THE CORPORATE ACCOUNTING DOCUMENTS AT ACEA PIER FRANCESCO RAGNI – CO-GENERAL MANAGER OF THE COMPANY - DECLARES THAT THE ACCOUNTING INFORMATION CONTAINED HEREIN CORRESPOND TO DOCUMENT RESULTS, BOOKS AND ACCOUNTING RECORDS.