



1Q 2026 Results

ROME, 14 MAY 2026



People for
sustainable
infrastructure

Agenda



Market Environment



1Q 2026 Results



Appendix

REGULATORY AND MARKET CONTEXT

WACC FOR REGULATED BUSINESSES SUBSTANTIALLY IN LINE WITH 2025

Regulation



- **Water: tariff approvals under MTI-4** have been completed **by local authorities**, and ARERA has almost finalized the approval process for all Group operations. Following the update of the Tariff Method for the fourth regulatory period (MTI-4) for the 2026–2027 two-year period, the **water WACC** decreases from 6.13% **to 6.06%**.
- **Grids:** the provisional reference tariff for 2026 is expected to be published in May. **The electricity WACC** has been confirmed for 2026 **at 5.6%**, in line with 2025. Resolution 106/2026/R/EEL on **the final 2024 reference tariff** was published in March 2026.

Commodity Prices and inflation



- Electricity Price (**SNP**) **1Q 2026 130€/MWh** (ca. -8€/MWh vs 1Q 2025).
- Gas Price (**PSV**) **1Q 2026 42€/MWh** (-7€/MWh vs Q1 2025).
- **Consumer prices¹** grew **+1.7% on average** in **1Q26 vs 1Q25**.

Interest rates²



Average rates observed in 1Q 2026:

- Euribor 6M **2.2%** vs 2.5% in 1Q 2025
- MidSwap 8Y **2.8%** vs 2.5% in 1Q 2025

ECB kept interest rates unchanged, with the deposit rate at 2%, for the sixth consecutive meeting

However, there is an upward trend in short- and medium-term interest rates, driven by global geopolitical events.

Agenda



Market Environment



1Q 2026 Results



Appendix

Highlights 1Q 2026¹

Revenues pro-forma in line
vs 1Q 2025

Organic EBITDA pro-forma
+4% vs 1Q 2025

Regulated² EBITDA 95%

Organic Net Income
+14% vs 1Q 2025

CAPEX +18% vs 1Q 2025
excl. public grants

Regulated² CAPEX 89%

Net Debt/EBITDA LTM
pro forma⁴ **3.31x**

REGULATED EBITDA AT 95% OF THE GROUP'S EBITDA NFP/EBITDA RATIO STABLE AT 3.3x

Pro-forma revenues amounted to 0.7bn€ of which approximately 0.6bn€ related to regulated businesses. Pro-forma revenues from regulated businesses aligned to the pro-forma 1Q 2025.

Pro-forma EBITDA at 342€m in line vs 1Q 2025 (+2€m, +1%) despite the perimeter change related to the 2025 asset rotation (divestment of the High Voltage business and photovoltaic assets).

Organic pro-forma EBITDA³ at 344€m, +14€m (+4%) vs 1Q 2025 mainly driven by the growth in Regulated Activities.

Net income at 111€m, +13€m (+13%) vs 1Q 2025.

Organic Net income³ at 82€m, +10€m (+14%) vs 1Q 2025 also, thanks to the growth in operating results of the regulated businesses.

Capex net of public contributions to 286€m (+18%) vs 1Q 2025.

Including investments made with the support of **public grants**, **total capex** reached **302€m** (+15%) vs 1Q 2025.

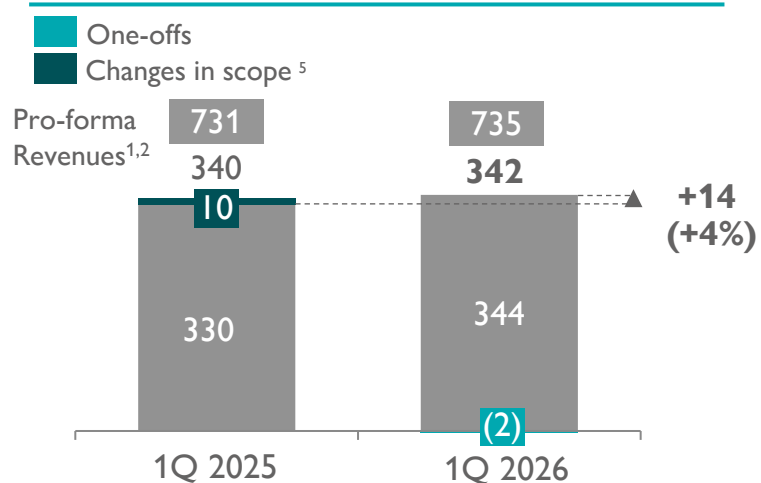
Operating free cashflow at **-91€m**. The achieved results confirm a solid financial structure with **pro-forma Net Debt/EBITDA LTM to 3.31x**.

1. In accordance with IFRS 5, Acea Energia is classified as a "discontinued operation" in 1Q26 results as the divestment was completed on April 10, 2026. This classification entails, among the others, the synthetic consolidation of Acea Energia's income statement represented in a single separate item in Acea's consolidated income statement, "Profit/(loss) from discontinued operating activities". To provide a more meaningful analysis of the Acea Group's financial performance, Acea's pro forma consolidated income statements for the periods ended March 31 and 2025 (the "Pro Forma Consolidated Statements") have been prepared. These statements simulate, using valuation criteria consistent with those adopted by the Company, the main economic effects of the Sale, restoring intercompany transactions with discontinued operations in order to obtain a representation of the results of continuing operations as if the discontinued operations had been deconsolidated. In particular, regarding the elimination of intercompany balances between continuing operations and discontinued operations, the following pro forma adjustments have been made: i) the income statement balances for the periods in question relating to transactions between Acea group companies and Acea Energia have been reinstated, as it is believed that these operations will continue even after the disposal (such balances, where applicable, have in fact been eliminated in the consolidation process). For 1Q26, reported revenues and EBITDA reached 717.7 €m and 329.4 €m, respectively. | 2. Regulated businesses include, in addition to the regulated Water Italy and Networks businesses, Public Lighting and Environment. | 3. Excluding one-off items and perimeter changes. | 4. The pro-forma Net Debt/EBITDA ratio considers the proceeds from the disposal of ACEA Energia while it does not include the EBITDA of the divested activities; further details are available in the following slide.

1Q 2026 RESULTS OVERVIEW

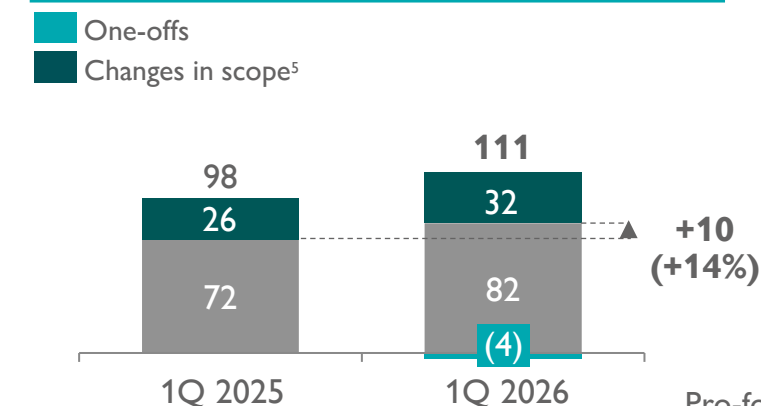
ORGANIC EBITDA GROWTH +4%, IN LINE WITH FY GUIDANCE

PRO-FORMA EBITDA¹, €m



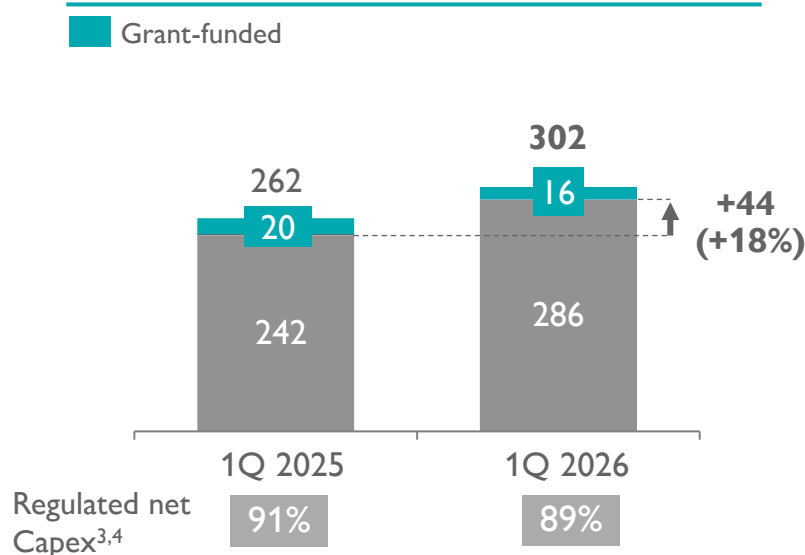
Regulated EBITDA³ 95%

Net income, €m

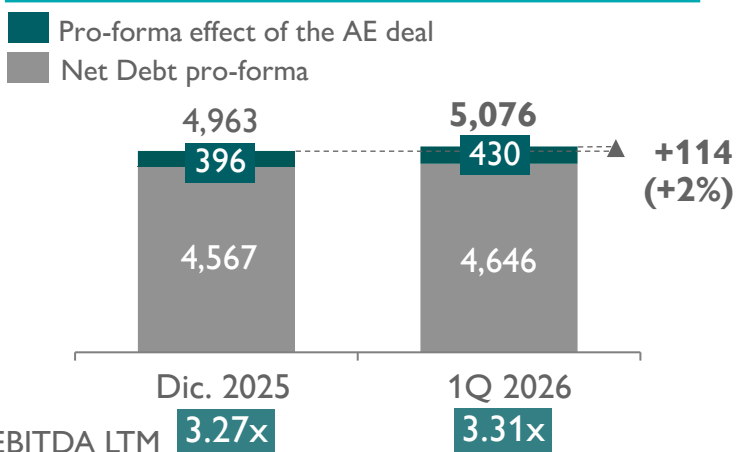


Pro-forma⁷ Net Debt/EBITDA LTM 3.27x

CAPEX, €m



NET DEBT⁶, €m



REGULATED ACTIVITIES

REPRESENT approx. 95% of consolidated EBITDA.

ORGANIC EBITDA INCREASED BY 4%, in line with FY guidance.

Pro-forma NET DEBT/EBITDA LTM to 3.31x, stable vs 31 December 2025.

2026 Guidance⁸ confirmed:

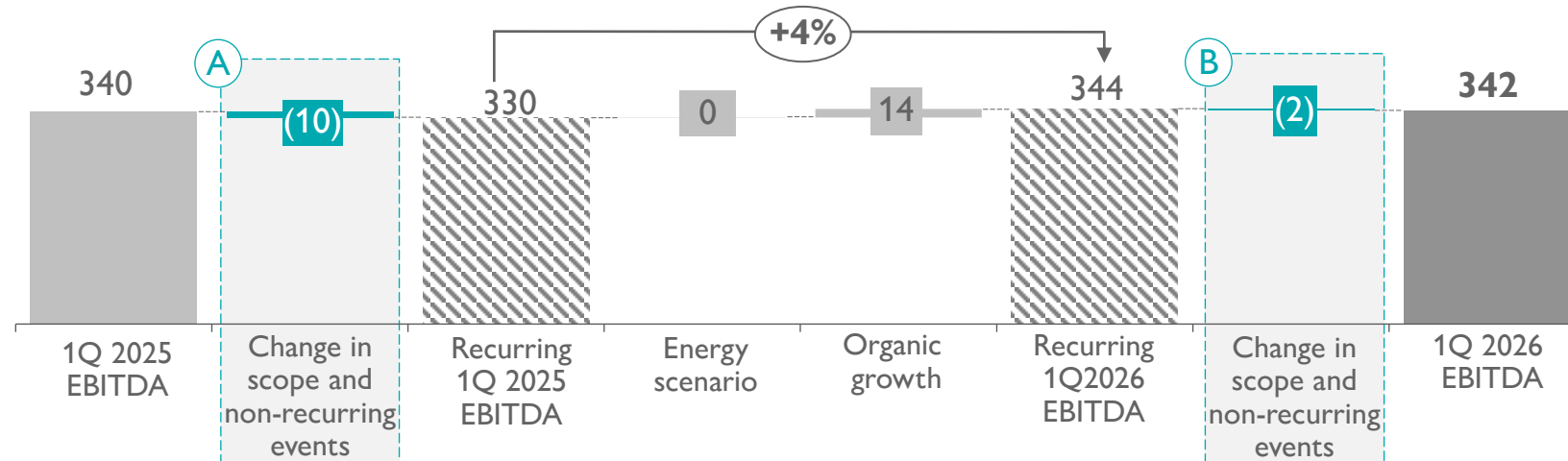
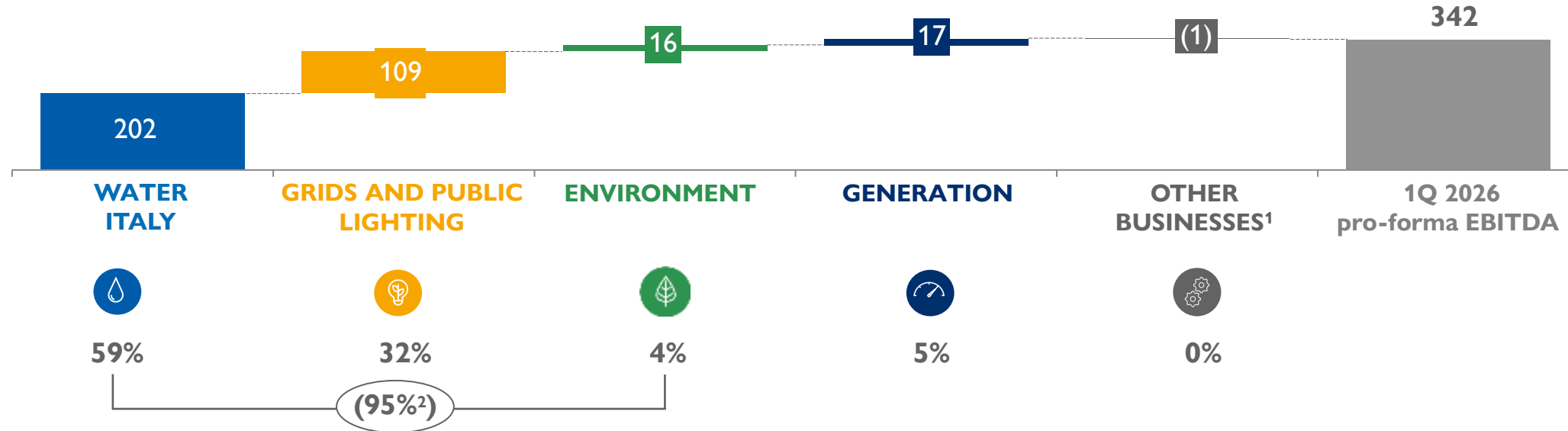
- ✓ EBITDA +3%/+5% vs 2025 restated⁹
- ✓ Capex ~1.5bn€ (1.2bn€ net of grants)
- ✓ Net Debt/EBITDA: 3.5/3.6x

1. Revenues and EBITDA do not include the results of ACEA Energia's scope subject to disposal (reclassified under Discontinued Operations). | 2 Revenues are net of the results of equity-consolidated companies. For pro-forma results, see note on page 4. | 3. Includes, in addition to the regulated Water Italy and Grids businesses, Public Lighting and Environment. | 4. Percentage gross of the ACEA Energia perimeter subject to disposal. | 5. It includes the results of the assets divested in 2025 (HV and PV) and the impacts arising from IFRS 2 on the AE perimeter subject to disposal. | 6. The AE perimeter subject to disposal is classified as discontinued operations in both 2025 and 2026. | 7. Pro-forma Net Debt considers the effect of the collection of the proceeds for the disposal of ACEA Energia (impact amounting to €430m in 1Q2026 compared to €396m in FY2025, difference mainly attributable to the change of the Net Financial Position of the disposed perimeter); LTM EBITDA includes the pro-forma figure excluding HV and the PV perimeter subject to disposal. The reported Net Debt/EBITDA ratio is 3.49x for Dec. 2025 and 3.57x for March 26. | 8. 2026 guidance: it does not include, at the EBITDA and Capex level, the results of Acea Energia subject to disposal (closing in April 2026); it includes the contribution of Aquanexa (closing in April 2026). | 9. EBITDA 2025 restated 1,365€m.

1Q 2026 EBITDA

EBITDA INCREASE DRIVEN BY ORGANIC GROWTH IN REGULATED ACTIVITIES

Pro-forma EBITDA, €m



A 1Q 2025 Changes in scope and non-recurring events (-10€m), of which:

- HV Disposal (-6€m)
- Publicacqua (-3€m)
- PV Disposal (-1€m)

B 1Q 2026 Changes in scope and non-recurring events (-2€m), of which:

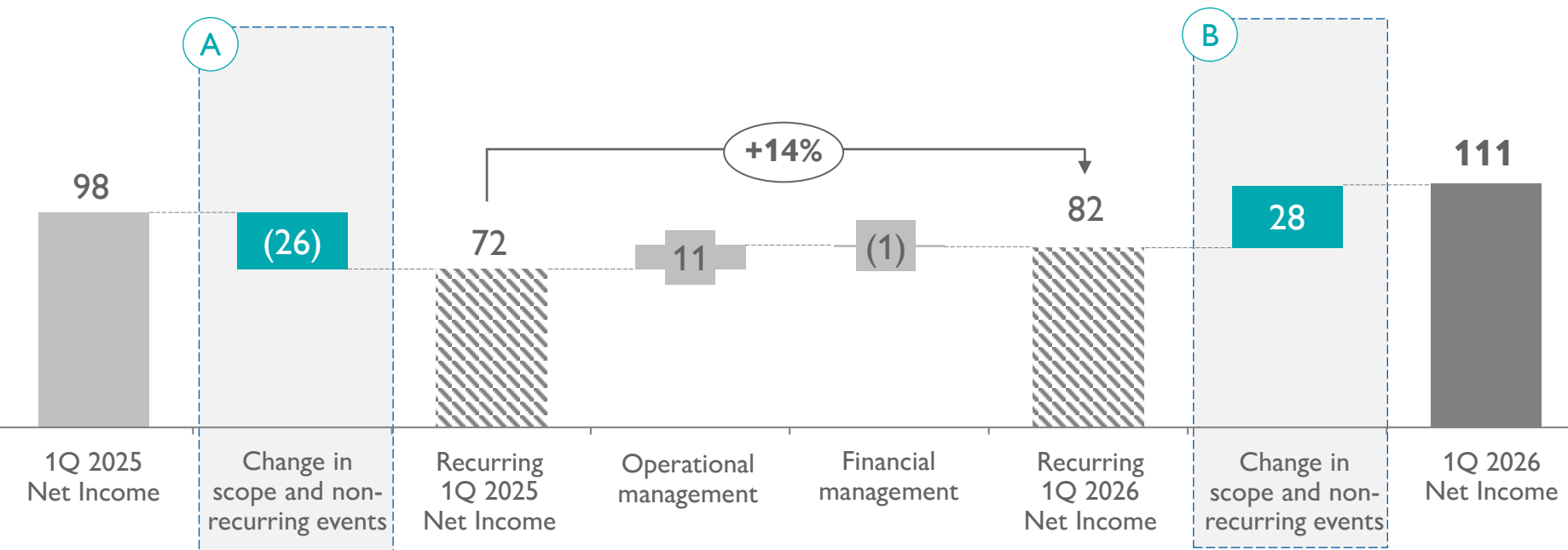
- Deco-Cirsu facility stop for revamping (-2€m)

1. Overseas Water, Engineering & Infrastructure Projects, Corporate and Energy Management (includes ACEA Energia business lines not included in the scope of the sale). | 2. Includes, in addition to the regulated Water Italy and Networks businesses, Public Lighting and Environment.

1Q 2026 NET INCOME

ORGANIC NET PROFIT INCREASED BY 14% COMPARED TO 1Q 2025

Net Income, €m



A 1Q 2025 Changes in scope and non-recurring events (-26€m), of which:

- Discontinued operations (-19€m)
- HV Disposal (-4€m)
- Publicacqua (-2€m)
- PV Disposal (-1€m)

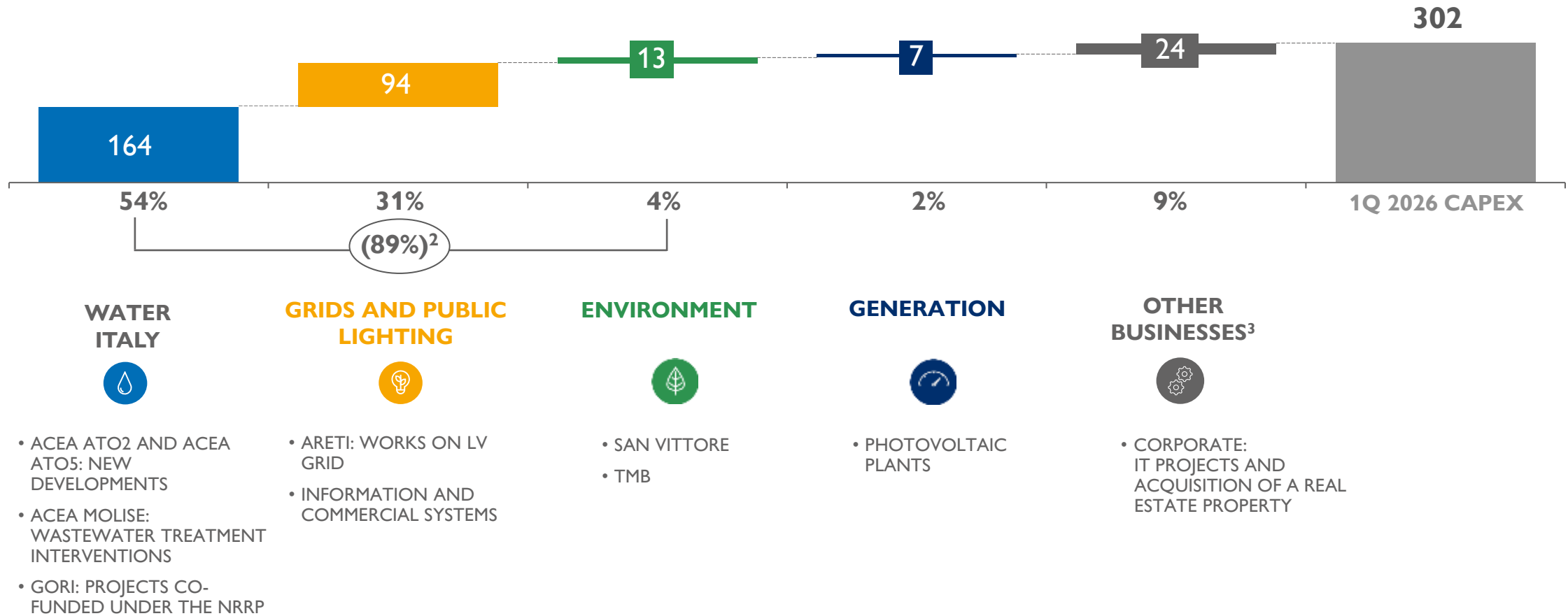
B 1Q 2026 Changes in scope and non-recurring events (+28€m), of which:

- Assets disposal and stop of depreciation IFRS 5 (+32€m)
- Deco-Cirsu plant revamping (-2€m)
- IRAP surcharge under the 'Bollette' Decree (-2€m)

1Q 2026 CAPEX

FOCUS ON REGULATED BUSINESSES, WHICH ACCOUNT FOR 89% OF THE TOTAL

CAPEX¹, €m



1. Gross of grant-funded capex equal to 16€m | 2. . Includes, in addition to the regulated Water Italy and Networks businesses, Public Lighting and Environment | 3. Overseas Water, Engineering & Infrastructure Projects, Corporate

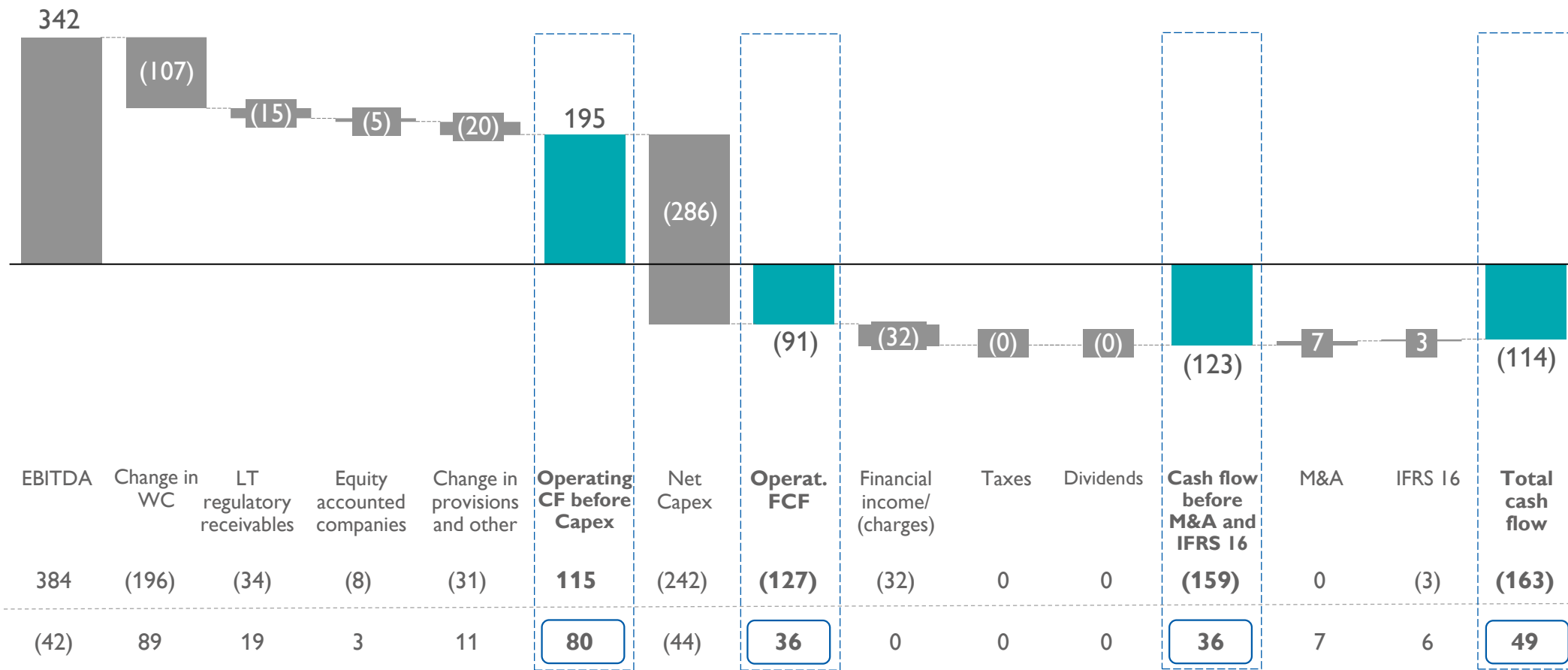
1Q 2026 CASH FLOW

THE RESULTS FOR THE PERIOD CONFIRM A SOLID FINANCIAL STRUCTURE

CASH FLOW, €m

1Q 2026¹

Operating FCF (-91€m) influenced, among other factors, by the trend in investments and working capital.



1. Does not include cash flows from the ACEA Energia perimeter reclassified to discontinued activities. | 2. Cons. 2025 does not reclassify AE as a Discontinued Operation.

1Q 2026 FINANCIAL STRUCTURE

PRO-FORMA NET DEBT/EBITDA LTM STABLE VS FY 2025

NET DEBT DIC 2025-1Q 2026 €m

	DIC 25	1Q 26	Δ 1Q 26 vs DIC 25
NET DEBT pro-forma¹	4,567	4,646	79
Long-term debt	4,926	4,926	
Short-term debt	667	618	
Pro-forma Cash and cash equivalents ¹	(1,026)	(898)	

Leverage

NET DEBT/EBITDA LTM PRO-FORMA 31/03/2026	NET DEBT/EBITDA PRO-FORMA 31/12/2025
3.31x (Guidance 3.5-3.6x)	3.27x

Rating

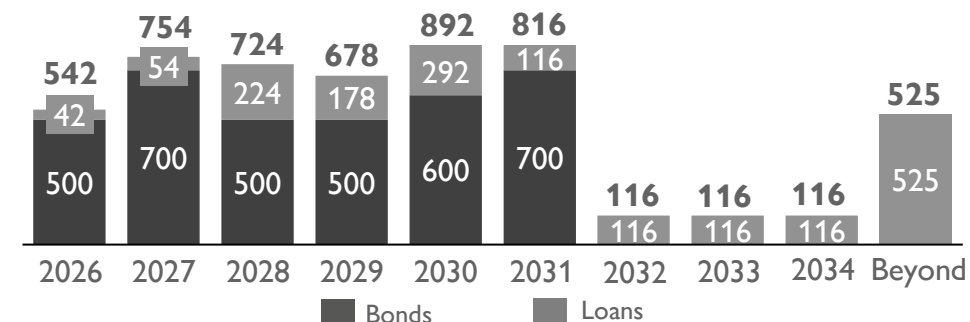
FitchRatings «**BBB+**»
Outlook Stable

MOODY'S «**Baa1**»
Outlook Stable

Debt structure (maturity and interest rates as at 31/3/2026)



Profile of main long-term maturities² €m



MARCH 2026

A new EIB financing of 190€m has been signed, relating to areti investments (not yet disbursed)

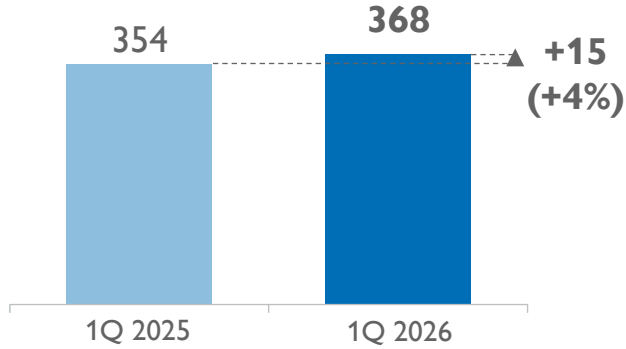
1. For the definition of pro-forma data, please refer to slide 4. | 2. Maturities refer to Acea S.p.A.

WATER ITALY¹: ORGANIC EBITDA GROWTH +6%

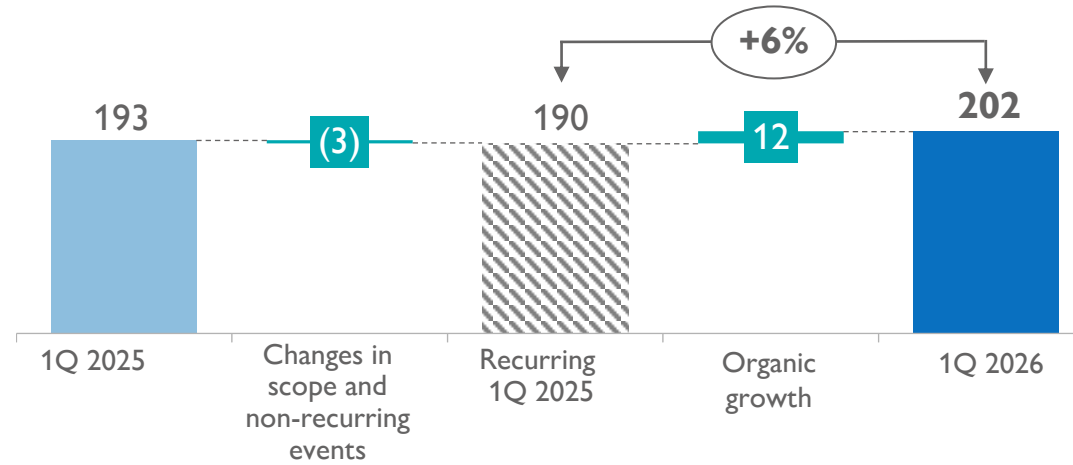


ORGANIC GROWTH DRIVEN BY TARIFF INCREASES

Pro-forma revenues, €m



Pro-forma EBITDA, €m

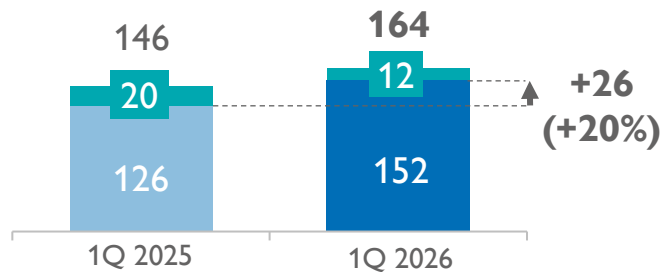


Growing recurring EBITDA (+12€m):

- ▲ Tariffs growth
- ▲ Higher results of companies consolidated with the equity method

Capex, €m

■ Grant-funded



RAB, bn€

**RAB² 31/12/2025:
5.2bn€**

1. It includes the gas distribution business | 2. Value gross of grants and proportionate RAB for the companies consolidated at equity.

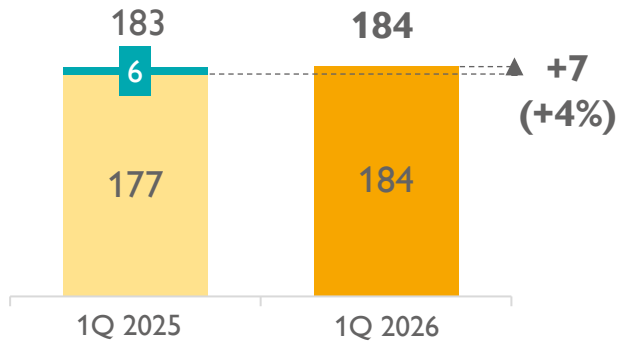
GRIDS AND PUBLIC LIGHTING: ORGANIC EBITDA GROWTH +8%



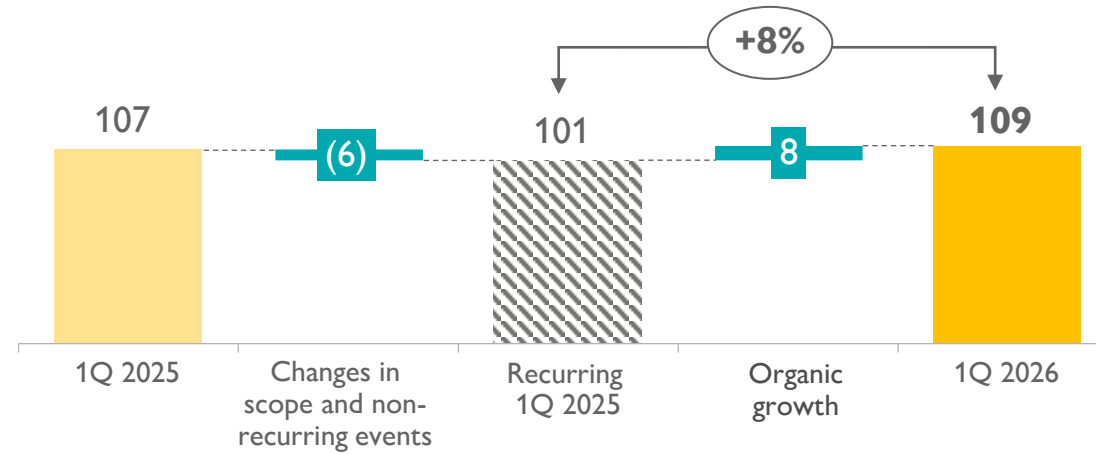
ORGANIC DEVELOPMENT SUPPORTED BY CAPEX AND OPERATIONAL EFFICIENCIES

Ricavi pro-forma, €m

Changes in scope and non-recurring events



EBITDA, €m

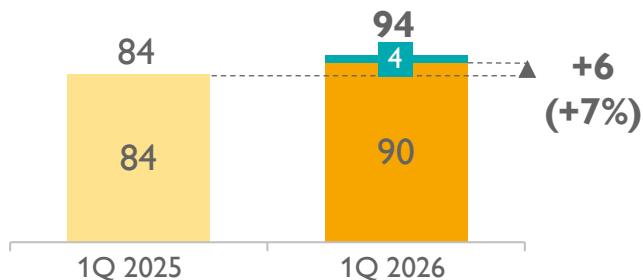


Growing EBITDA vs 1Q 2025 (+8€m):

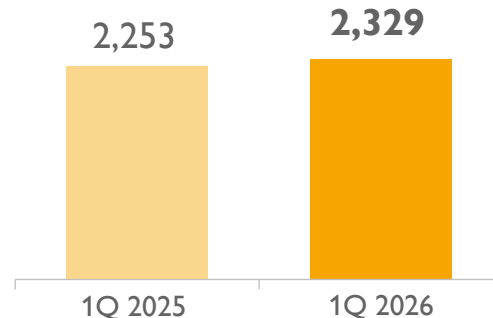
- ▲ Operational efficiencies
- ▲ Increasing RAB

Capex, €m

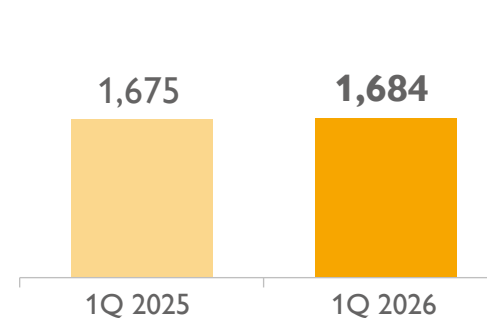
Grant-funded



Total Electricity Distributed, GWh



Number of Pod, '000



RAB, €bn

RAB¹ 31/12/2025:
3.1€bn



1 Gross of grants.

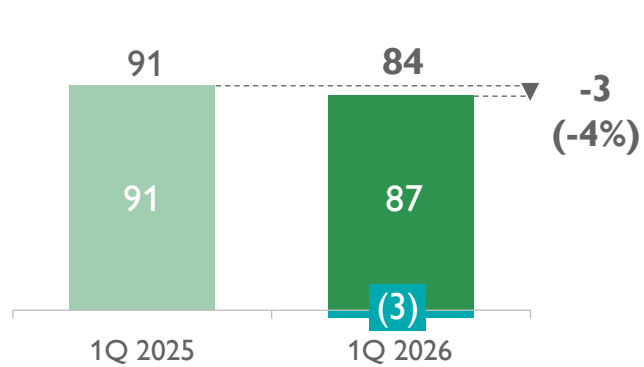
ENVIROMENT: EBITDA SLIGHTLY DOWN



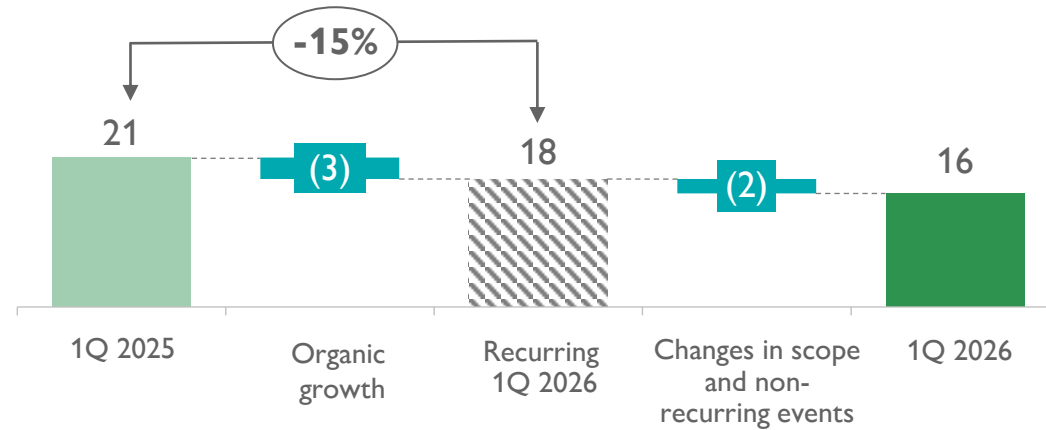
VOLUME REDUCTION DUE TO THE PLANNED SHUTDOWN OF SPECIFIC PLANTS

Pro-forma revenues , €m

Changes in scope and non-recurring events



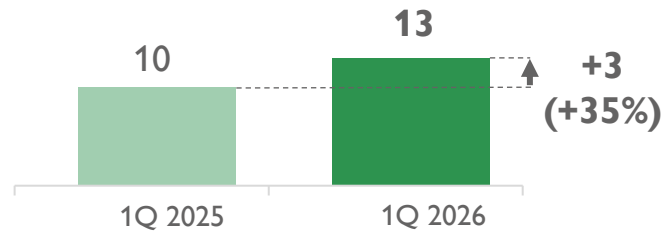
EBITDA, €m



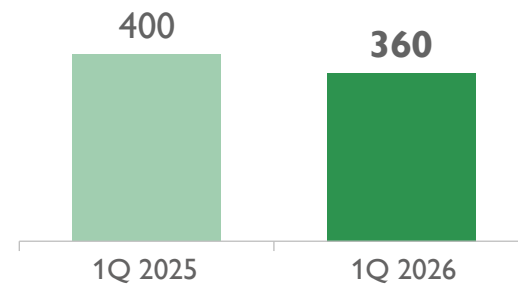
EBITDA slightly down (-3€m):

Lower volumes treated by WTE plants

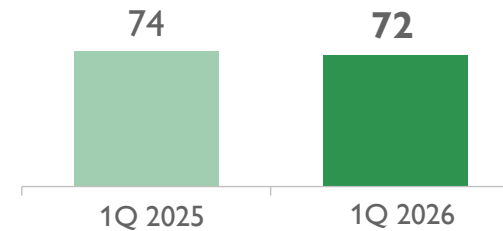
Capex, €m



Treatment and disposal, Kton



WTE electricity sold, GWh/Y



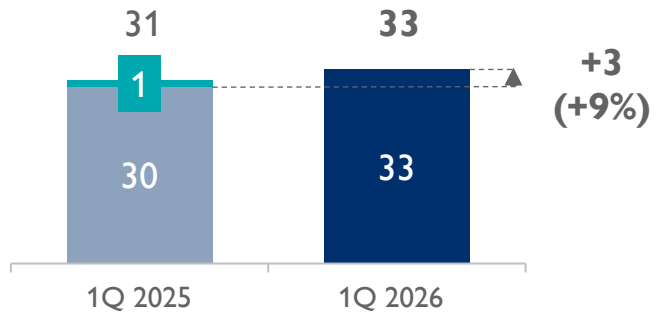
GENERATION: ORGANIC EBITDA SIGNIFICANT GROWTH



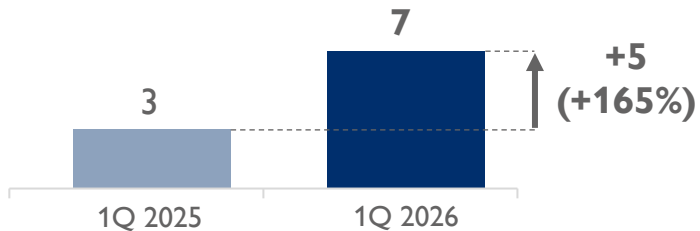
HYDROELECTRIC PRODUCTION +27% COMPARED TO 1Q2025

Pro-forma revenues, €m

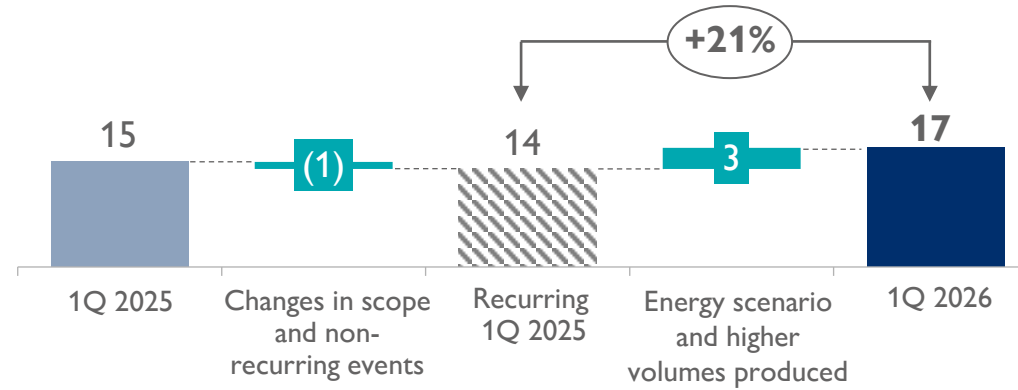
Changes in scope and non-recurring events



Capex, €m



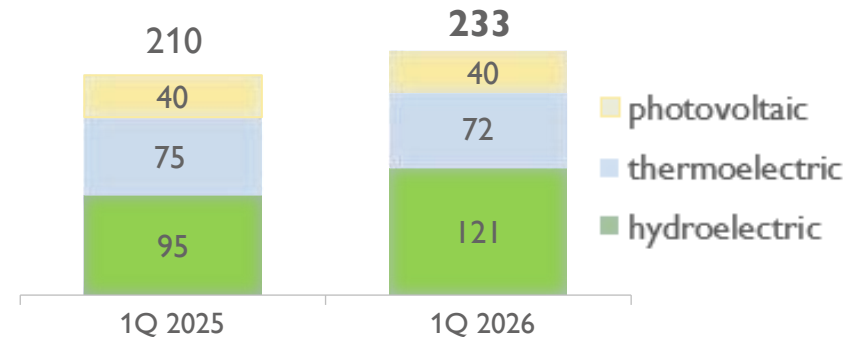
EBITDA, €m



Growing EBITDA (+3€m):

- ▲ Higher hydroelectric volumes (+26GWh vs 1Q2025)
- ▼ Lower prices on the energy markets (SNP -8€/MWh vs 1Q 2025)

Total energy output, GWh



Agenda



Market Environment



1Q 2026 Results



Appendix

SUSTAINABILITY RATING



"EE+"



"A"



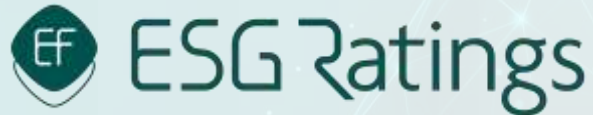
21.2
(medium risk)



B-
(status PRIME)



"B"
Management



69/100



"Leader ESG
Identity"

CONSOLIDATED INCOME STATEMENT AS AT 31/03/26

Consolidated Income Statement (€/000)

	31 March 2026	Discontinued Effects	31 March 2026 Proforma	31 March 2025	Discontinued Effects	31 March 2025 Proforma
Revenues from electricity sales and services	225,772	10,980	236,753	220,868	22,692	243,560
Revenues from gas sales	5,288	0	5,288	4,961	1	4,962
Revenues from electricity incentives	2,926	0	2,926	3,280	0	3,280
Revenues from integrated water services	331,144	0	331,144	324,852	0	324,852
Revenues from overseas water management	22,553	0	22,553	24,050	0	24,050
Revenues from waste delivery and landfill management	53,316	0	53,316	58,806	0	58,806
Revenues from customer services	41,780	5,114	46,894	36,322	4,968	41,290
Connection fees	6,911	532	7,442	6,184	695	6,879
Revenues from sustainable development	1,488	0	1,489	1,210	0	1,210
Sales and service revenues	691,178	16,626	707,805	680,533	28,355	708,887
Other operating income	26,550	526	27,076	21,533	358	21,890
Consolidated net revenues	717,728	17,153	734,881	702,065	28,712	730,778
Staff costs	(86,352)	0	(86,352)	(71,725)	(8)	(71,733)
Energy, gas, fuels	(128,002)	(939)	(128,941)	(91,911)	(35,860)	(127,772)
Materials	(23,545)	0	(23,545)	(27,308)	0	(27,308)
Services and contracts	(116,185)	(3,466)	(119,650)	(124,006)	(7,944)	(131,950)
Concession fees	(16,554)	0	(16,554)	(16,283)	0	(16,283)
Use of third-party assets	(12,157)	0	(12,157)	(11,671)	0	(11,671)
Sundry operating costs	(11,002)	86	(10,915)	(12,840)	59	(12,781)
Cost of materials and overheads	(307,445)	(4,318)	(311,763)	(284,020)	(43,746)	(327,765)
Consolidated operating costs	(393,797)	(4,318)	(398,115)	(355,744)	(43,754)	(399,498)
Profit/(loss) on non-financial investments	5,480	0	5,480	8,481	0	8,481
Net profit/(loss) from commodity risk management	0	0	0	0	0	0
Gross Operating Profit	329,412	12,835	342,246	354,802	(15,042)	339,760
Amortisation and Depreciation	(164,014)	0	(164,014)	(157,225)	0	(157,225)
Provisions	(2,414)	0	(2,414)	(2,317)	0	(2,317)
Net impairment losses/(reversals of impairment losses) on trade receivables	(11,509)	0	(11,509)	(20,322)	0	(20,322)
Amortisation, Depreciation and Write-downs	(177,937)	0	(177,937)	(179,864)	0	(179,864)
Operating Profit/(Loss)	151,474	12,835	164,309	174,938	(15,042)	159,896
Finance income	5,296	351	5,648	7,334	824	8,157
Finance costs	(37,261)	(597)	(37,857)	(38,380)	(789)	(39,168)
Financing Activities	(31,964)	(245)	(32,210)	(31,046)	35	(31,011)
Profit/(Loss) on investments	(193)	0	(193)	409	0	409
Profit/(Loss) before tax	119,317	12,589	131,906	144,301	(15,007)	129,294
Income tax expense	(44,905)	0	(44,905)	(41,879)	582	(41,297)
Net Profit/(Loss) from continuing operations	74,413	12,589	87,002	102,422	(14,425)	87,997
Net Profit/(Loss) from discontinued operations	44,711	(12,589)	32,122	4,834	14,425	19,259
Net Profit/(Loss)	119,124	0	119,124	107,256	0	107,256
Net Profit/(Loss) attributable to non-controlling interests	8,408	0	8,408	9,250	0	9,250
Net Profit/(Loss) attributable to the Group	110,716	0	110,716	98,006	0	98,006

Q&Q

1Q 2026 Result

DISCLAIMER

THIS PRESENTATION CONTAINS CERTAIN FORWARD-LOOKING STATEMENTS THAT REFLECT THE COMPANY'S MANAGEMENT'S CURRENT VIEWS WITH RESPECT TO FUTURE EVENTS AND FINANCIAL AND OPERATIONAL PERFORMANCE OF THE COMPANY AND ITS SUBSIDIARIES.

THESE FORWARD-LOOKING STATEMENTS ARE BASED ON ACEA S.P.A.'S CURRENT EXPECTATIONS AND PROJECTIONS ABOUT FUTURE EVENTS. BECAUSE THESE FORWARD-LOOKING STATEMENTS ARE SUBJECT TO RISKS AND UNCERTAINTIES, ACTUAL FUTURE RESULTS OR PERFORMANCE MAY MATERIALLY DIFFER FROM THOSE EXPRESSED THEREIN OR IMPLIED THEREBY DUE TO ANY NUMBER OF DIFFERENT FACTORS, MANY OF WHICH ARE BEYOND THE ABILITY OF ACEA S.P.A. TO CONTROL OR ESTIMATE PRECISELY, INCLUDING CHANGES IN THE REFERENCE REGULATORY FRAMEWORK, FUTURE MARKET DEVELOPMENTS, FLUCTUATIONS IN THE PRICE AND AVAILABILITY OF FUEL AND/OR ENERGY AND OTHER RISKS.

YOU ARE CAUTIONED NOT TO PLACE UNDUE RELIANCE ON THE FORWARD-LOOKING STATEMENTS CONTAINED HEREIN, WHICH ARE MADE ONLY AS OF THE DATE OF THIS PRESENTATION.

ACEA S.P.A. DOES NOT UNDERTAKE ANY OBLIGATION TO PUBLICLY RELEASE ANY UPDATES OR REVISIONS TO ANY FORWARD-LOOKING STATEMENTS TO REFLECT EVENTS OR CIRCUMSTANCES AFTER THE DATE OF THIS PRESENTATION.

THIS PRESENTATION DOES NOT CONSTITUTE A RECOMMENDATION REGARDING THE SECURITIES OF THE COMPANY. THIS PRESENTATION DOES NOT CONTAIN AN OFFER TO SELL OR A SOLICITATION OF ANY OFFER TO BUY ANY SECURITIES ISSUED BY ACEA S.P.A. OR ANY OF ITS SUBSIDIARIES.

PURSUANT TO ART. 154-BIS, PAR. 2, OF THE LEGISLATIVE DECREE N. 58 OF FEBRUARY 24, 1998, THE EXECUTIVE IN CHARGE OF PREPARING THE CORPORATE ACCOUNTING DOCUMENTS AT ACEA PIER FRANCESCO RAGNI – CO-GENERAL MANAGER OF THE COMPANY - DECLARES THAT THE ACCOUNTING INFORMATION CONTAINED HEREIN CORRESPOND TO DOCUMENT RESULTS, BOOKS AND ACCOUNTING RECORDS.